

# Strengthening Skills for Data-Informed Governance

## Discussion Guide for Module 1: Setting Clear Objectives

### Purpose & Overview

This discussion guide is designed to help you apply the concepts from Module 1 to your own governance practice. As you learned in the module, clear objectives serve as the foundation for data-informed governance, guiding data-collection, sense-making, and resource allocation.

### Key Points to Remember

Effective board objectives are:

- Strategic (not operational) Focus on outcomes & policy direction, not implementation actions
- Specific State exactly what you are trying to achieve
- Measurable Benchmark & track progress with actual numbers
- Time-bound Have clear deadlines that create urgency for change

## Before You Begin

Gather the following materials:

- Your board's current annual objectives or goals
- Your college's strategic plan

#### **Discussion Questions**

1. Review your board's current objectives. Do they meet the criteria for clear and effective objectives discussed in this module?

#### Consider:

- Are they specific, measurable, and timebound?
- Do the objectives focus on outcomes rather than specific actions?

- 2. How well do your board's objectives align with your college's strategic plan? Consider:
  - Do your objectives directly support the priorities outlined in the strategic plan?
  - How do timelines overlap between the unique objectives and strategic plan?

- 3. What role does the board play in objective setting? Consider:
  - Who leads the objective-setting process? How does your CEO participate?
  - What knowledge and expertise do you have that could inform board objectives?