

THE DIGNITY INDEX®

Community College Association of Texas Trustees 2024 Annual Conference

THERE IS NO AMERICA WITHOUT DEMOCRACY
THERE IS NO DEMOCRACY WITHOUT HEALTHY DEBATE
THERE IS NO HEALTHY DEBATE WITHOUT DIGNITY

The Problem



We're stuck.

Only 4% of Americans say America is working well. Just 16% say they trust our leaders will do the right thing most of the time. Unsolved problems is the #1 issue most cited by Americans as the worst result of division.



We're sick.

More than 1 in 3 (34%) Americans have permanently broken off a key relationship due to politics - and nearly half are close family members.



We're split.

The vast majority - 83% - of the country says we are more divided than any other point in their lifetime. A poll this year found 23% of Americans would support secession.

Sources: Pew (September 2023), Luntz (March 2024), YouGov (February 2024)

The Problem

We're winning fights—and losing America.

Worn down and losing hope, we're all blaming the same enemy: each other.

"Every kingdom divided against itself is brought to desolution; and a house divided against itself shall not stand."

MATTHEW 12:25

The impact of polarization: We're censoring ourselves.

47%

have NOT publicly shared an opinion because they were afraid of being punished in some way. 38% say this has happened multiple times.

Younger Americans (69%) are more than TWICE as likely as older Americans (29%) to censor themselves in this way.



Frank Luntz, February 2024

Contempt

Contempt is an expression of disdain or disgust that we use when we want to send the message that the other side is beneath us.

"We have a cultural addiction to contempt — an addiction abetted by the outrage industrial complex... and it's tearing us apart....

If we want to solve the polarization problem of today-then we need to solve the contempt problem."

--Arthur Brooks
Author of *Love Your Enemies*

Contempt

"Political speech, we know from the research, can incite violence."

-Amanda Ripley Author of *High Conflict*

Treating people with contempt

- Dismissing them as not worth talking to
- Looking down on them
- Calling them names
- Questioning their motives
- Attacking their character
- Mocking their background
- Lumping them together in large groups under negative labels

Dignity

Dignity is the inherent worth we all have from birth.

"Along with our survival instincts, our longing for human dignity is the most powerful force motivating our behavior. It transcends race, gender, ethnicity, and all other social distinctions."

"If you violate someone's dignity repeatedly, you will get a war or a divorce or a revolution, because a desire for revenge is an instant response to a dignity violation."

--Donna Hicks Author of *Dignity*

Treating people with dignity

- Offering others care and attention
- Making sure they feel free to speak
- Hearing what they've been through
- Giving the benefit of the doubt
- Making them feel they belong
- Acknowledging their gifts and accomplishments

Dignity

"If indignity tears us apart, dignity can put us back together again."

--Donna Hicks
Author of *Dignity*

The difficulty of promoting dignity:

It's hard to maximize what we can't measure.

"There are agencies and organizations that score us on everything we do...Except there is not a single organization that monitors and scores us for decency and civility and so it's easy to come to the conclusion that that's not important"

-Rep. Emanuel Cleaver (D-MO)

Congressional hearing, June 24, 2021





"Each one of us is born with inherent worth, so we treat everyone with dignity—no matter what."



"We fully engage with the other side, discussing even the values and interests we don't share, so we know where they're coming from."



"We always talk to the other side, searching for the values and interests we share."



"The other side has a right to be here and a right to be heard. It's their country too."



"We're better than those people.

I don't trust them."



"We're the good people and they're the bad people. It's us vs. them."

2

"Those people are evil and they're going to ruin our country if we let them. It's us or them."

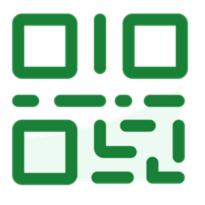


"They're not even human. It's our moral duty to destroy them before they destroy us." ampt | Di

Let's give it a try!



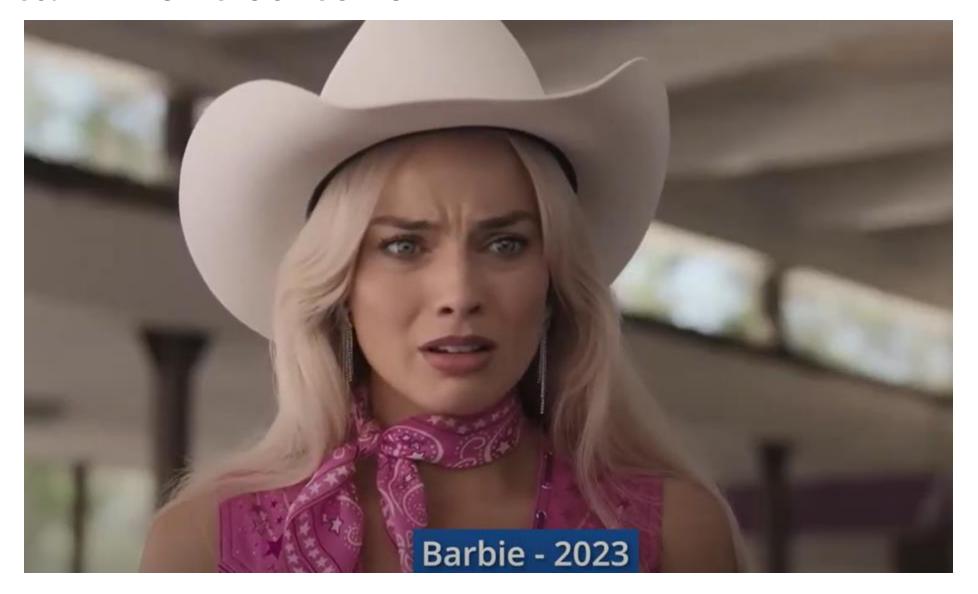
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Entertainment culture



Barbie

Sasha: You've been making women feel bad about themselves since you

were invented.

Barbie: I think you have that the wrong way around.

Sasha: You represent everything wrong with our culture. Sexualized

capitalism, unrealistic physical ideals.

Barbie: No, no, you're describing something stereotypical, Barbie is so much

more than that.

Sasha: Look at yourself.

Barbie: I am technically stereotypical Barbie.

Sasha: You set the feminist movement back 50 years, you destroy girls'

innate sense of worth, and you are killing the planet with your

glorification of rampant consumerism.

Barbie

Sasha: You represent everything wrong with our culture.

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Sasha: You represent everything wrong with our culture



"We're the good people and they're the bad people. It's us vs. them."

Score -

"If you look at the people that we're bringing into the fold, I don't ask them if they're Republican, or Independent, or Democrat, I just tell them where I stand, what I'm for."

Nikki Haley

2024 Republican Presidential Candidate

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"If you look at the people that we're bringing into the fold, I don't ask them if they're Republican, or Independent, or Democrat, I just tell them where I stand, what I'm for."
-Nikki Haley

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5

"The other side has a right to be here and a right to be heard. It's their country too."

Score -

"I've shown that I am willing to work with anyone to tackle the tough challenges we're facing, and no matter who controls the legislature, I'm going to continue to operate that way."

Katie Hobbs, Democratic Governor of Arizona

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- "I've shown that I am willing to work with anyone to tackle the tough challenges we're facing, and no matter who controls the legislature, I'm going to continue to operate that way."
- Katie Hobbs

6

"We always talk to the other side, searching for the values and interests we share."

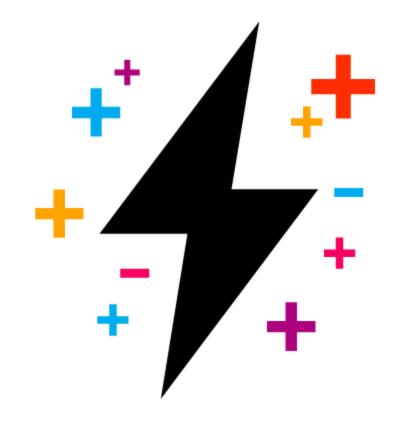


Principle: The secret weakness of contempt

When we use contempt, it's hard to see it.

When we start to see it, it's hard to use it.

The Dignity Index helps us see it.



Differences

Scenario:

Your roommate keeps leaving their dirty dishes and socks in the room, it's starting to stink-

What do you do?



Responses on The Dignity Index

Scenario:

Your roommate keeps leaving their dirty dishes and socks in the room, it's starting to stink-

What do you do?



- Avoiding
- Expressing contempt

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Your roommate keeps leaving their dirty dishes and socks in the room, it's starting to stink. What do you do?

Level FOUR of the index

- Avoiding
- Expressing contempt

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Responses on The Dignity Index

Scenario:

Your roommate keeps leaving their dirty dishes and socks in the room, it's starting to stink-

What do you do?



- Engaging
- Framing the message in common values and interests

Practice Skill Building

Scenario:

Your team of policymakers just finished a strategic planning session for an initiative which you will present to the legislature. The team leader asks for feedback on the session's outcomes. Your colleagues start giving comments and suggestions on the strategies discussed. One colleague, in particular, singles you out harshly for proposing a strategy they believe is impractical and unrealistic.

What do you do?

Responses on The Dignity Index

Scenario:

Your team of policymakers just finished a strategic planning session for an initiative which you will present to the legislature. The team leader asks for feedback on the session's outcomes. Your colleagues start giving comments and suggestions on the strategies discussed. One colleague, in particular, singles you out harshly for proposing a strategy they believe is impractical and unrealistic. What do you do?



- Avoiding
- Expressing Contempt

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One colleague, in particular, singles you out harshly for proposing a strategy they believe is impractical and unrealistic. What do you do?

At a Level FOUR on the Index

- -Avoiding
- **-Expressing Contempt**

Responses on The Dignity Index

Scenario:

Your team of policymakers just finished a strategic planning session for an initiative which you will present to the legislature. The team leader asks for feedback on the session's outcomes. Your colleagues start giving comments and suggestions on the strategies discussed. One colleague, in particular, singles you out harshly for proposing a strategy they believe is impractical and unrealistic. What do you do?



- Engaging
- Speaking openly
- Listening intently

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"One colleague, in particular, singles you out harshly for proposing a strategy they believe is impractical and unrealistic. What do you do?"

Level FIVE of the Index

- -Engaging
- -Speaking Openly

Responses on The Dignity Index

Scenario:

Your team of policymakers just finished a strategic planning session for an initiative which you will present to the legislature. The team leader asks for feedback on the session's outcomes. Your colleagues start giving comments and suggestions on the strategies discussed. One colleague, in particular, singles you out harshly for proposing a strategy they believe is impractical and unrealistic. What do you do?



- Engaging
- Framing the message with curiosity, openness, and humility

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One colleague, in particular, singles you out harshly for proposing a strategy they believe is impractical and unrealistic. What do you do?

Level SEVEN on the Index

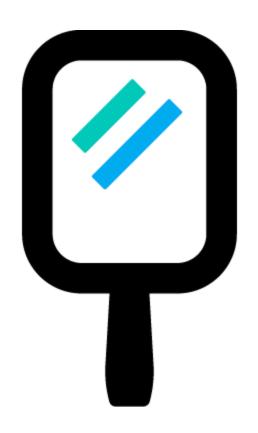
- -Engaging
- -Framing with curiosity, openness, and humility



The Mirror Effect

We think The Dignity Index is a tool for judging others.

Then we find it is a mirror for seeing ourselves.





DIGNIS FOR

DIGNITY DAILY





Research



dignity.us/ncp

Public Education



The Salt Lake City School District is committed to creating learning and work environments where everyone is treated with dignity.



Dignity: "I treat everyone with dignity. Everyone is born with inherent value. I listen, engage, and include others. We can disagree with dignity."



Connectedness: "I fully engage with others, I'm open to admitting mistakes I've made, and I can change my mind."



Curious: "I make an effort to talk to others, even if I don't agree with them on everything, I focus on our shared interests and values."



Respect: 7 recognize that others have a right to be here; even though it's difficult, it's their school, too."

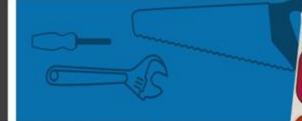




Scan for more information

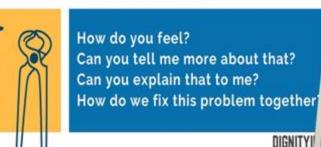


From Highland **High's Student** Congress!



DIGNITY PHRASES

Use these tools next time you have a disagreement





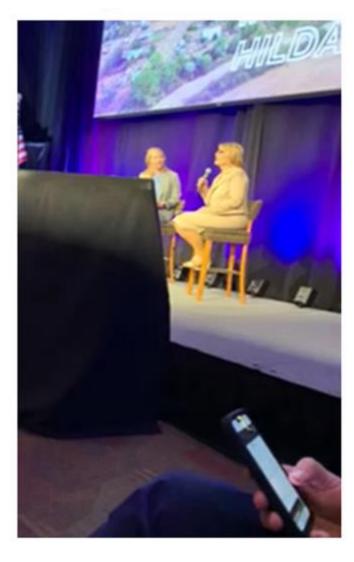


THE DIGNITY PROJECT

- I use hurtful words and hurtful actions when I'm upset at my friends
- 2: When we disagree

- 8. I show dignity to everyone and I know that we've equal even if we're different

Locally Elected





Ease Divisions. Prevent Violence. Solve Problems.

- "Each one of us is born with inherent worth, so we treat everyone with dignity—no matter what."
- We fully engage with the other side, discussing even values and interests we don't share, open to admitting mistakes or changing our minds."
- 6 "We always talk to the other side, searching for the values and interests we share."
- "The other side has a right to be here and a right to be heard. It's their country too."
- "We're better than those people.
 They don't really belong. They're
 not one of us."
- "We're the good people and they're the bad people. It's us vs. them."
- "Those people are evil. They're going to ruin our country if we let them. It's us or them."
- "They're not even human. It's our moral duty to destroy them before they destroy us."

Learn more at dignityindex.us

UTAH LEAGUE OF CITIES AND TOWNS

The Utah League of Cities and Towns focuses on three principles of respect, collaboration, and outcomes. We strive to respect each other's roles and work together to achieve mutually beneficial outcomes. Our mayors, council members, and city leaders are on the front-line to ensure the quality of life of today's and tomorrow's residents. Treating each other with dignity and respect is critical so that we can collectively tackle the challenging issues facing our communities. As Utahns, our strength is based on our ability to work together even when we have differing perspectives. As local leaders, we strive to set an example of not just civility, but dignity in all our interactions.

Help lead the dignity movement:



Visit dignityindex us and take the Dignity Pledge



Share dignity principles and practices in your community newsletter and invite your constituents to learn more



Design citizen engagement opportunities in ways that promote dignified discourse



Recognize contempt and learn how to disagree with dignity



Model dignity and respect in your interactions and constituent correspondence

This UNITE and ULCT partnership exists because we believe that when we create communities that reward dignity and challenge contempt, we can change the culture, making life better for the citizens we serve.

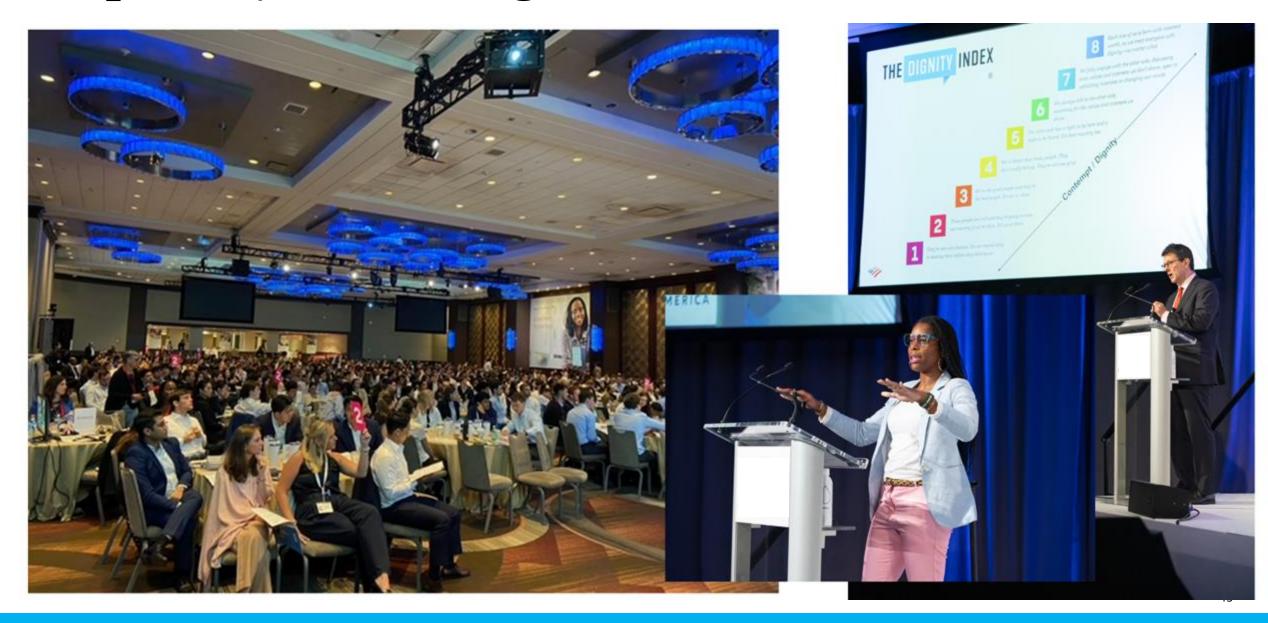
> Visit dignityindex.us/resources for more tools and resources.

Higher Education





Corporate/Consulting



Governors



A Dignity Culture

Say what you think - in a way that encourages others to say what they think.

Is another way of saying

Be who you are – in a way that encourages others to be who they are.

Which is another way of saying

Bring your whole self – in a way that inspires others to bring their whole selves.



Take the Dignity Pledge:

As an American who knows and loves my country, I am convinced there is no America without democracy, no democracy without healthy debate, and no healthy debate without dignity; therefore, I pledge to do more to treat others with dignity, not contempt.

Enter your email to stay informed on the dignity movement.

UNITE does not share contact information with third parties.

Email

CONTINUE



Learn more at dignityindex.us

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