

Implementing & Scaling 8-Week Terms: 2023 Cohort Capstone





Good Morning!

Kim McKay

Vice President for Student Services & Enrollment Management, Odessa College

Dr. Tracy Skopek

Vice President of Instruction and Chief Academic Officer, Kilgore College

Dr. Dava Washburn

Chief Academic Officer, Grayson College





Morning Agenda

TIME	ACTIVITY
10:00 AM – 10:15 AM	Welcome & Overview Odessa College, Kilgore College, and Grayson College
	Capstone Presentations
10:15 AM – 10:25 AM	Alamo Colleges
10:25 AM – 10:35 AM	Angelina College
10:35 AM – 10:45 AM	College of the Mainland
10:45 AM – 10:55 AM	Ranger College
10:55 AM – 11:05 AM	San Jacinto College
11:05 AM – 11:15 AM	Temple College
11:15 AM – 11:30 AM	Team Reflection What did you hear that was promising that might be able to be adapted to your local context? Did anything presented challenge your assumptions about what could be changed? Or let go of? Was there something presented that you would like to learn more about?
11:30 AM – 12:00 PM	Lunch

Alamo Colleges Shortened Terms Capstone Project

Dr. George Railey

Office of the Vice Chancellor for Academic Success
Alamo Colleges District

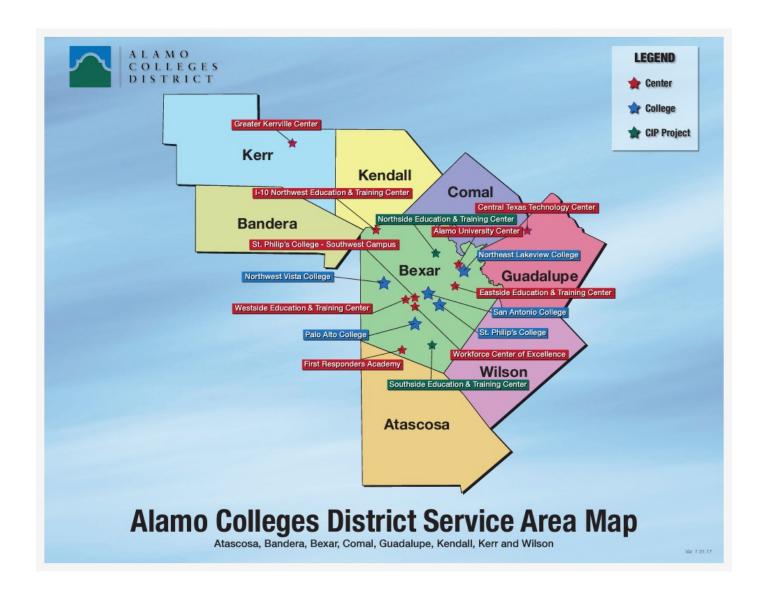






THE ALAMO COLLEGES DISTRICT FAMILY

- 5 Alamo Colleges
 - Northeast Lakeview College
 - Northwest Vista College
 - Palo Alto College
 - St. Philip's College
 - San Antonio College
- 9 Regional & Neighborhood Centers
- 2 Education & Training Centers
- 23 Early College High Schools
- 13 P-TECHS
- 72 Dual Credit Partners
- 5 Alamo Academies







QUICK STATS



100,000+

Students across 8 counties



9

Neighborhood & Regional Centers



350+

Degree & Certificate Programs



#1

Largest Provider of Workforce Training in the area

DIVERSITY











STUDENT PROFILE

100,000 Students Served Annually

66% Hispanic

9% African-American

19% White

3% Asian

3% Other

61% Female

39% Male

32% Full-Time

68% Part-Time

26% Students w/Children

27% Under-Resourced Students

70% Rely on
Financial Aid &
3rd Party Pay

NORTHEAST LAKEVIEW COLLEGE

NORTHWEST VISTA COLLEGE

PALO ALTO COLLEGE

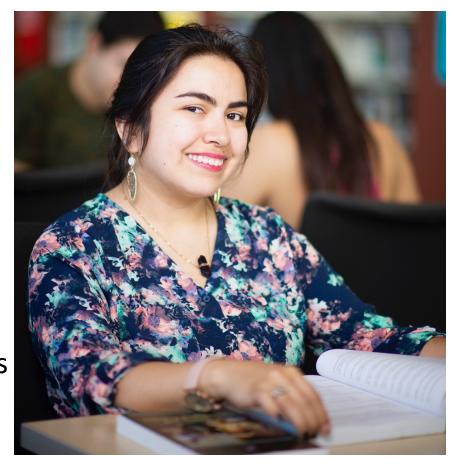
ST. PHILIP'S COLLEGE

SAN ANTONIO COLLEGE

*Updated Nov 2022

Shortened Terms Pre-Work

- Strategic Research on Workforce Programs
- Creation of Full Academic Year Schedule
- Creation of six 8-week terms
- Systemwide adoption of AdAstra with Analytics
- Analysis of Course-taking patterns
- Analysis of Success Rates in Shortened Terms







Shortened Terms Next Steps

- Develop Overarching Goals
- Determine which Metrics to target
- Survey Students
- Determine Courses and/or Programs
- Create Project Management Plan







Thank you.

Learn more at alamo.edu









Angelina College

Pathways Capstone Presentation

Tim Ditoro, Ed.D. Vice President, Academic Affairs

Andrea Barrett, Ph.D. Dean, eLearning

Esther Campbell, Ph.D. Assistant Vice President, Academic Affairs

Pathways Initiative Goals



1 Investing in Student Success

Redesigning for Student Success
8-week Course Delivery



What was Angelina College's Ultimate goal for launching 8-week courses at Scale?

✓ Increase student retention

✓ Increase student completion of degree and certificate programs



Will new courses be launched in vocational and/or academic programs in Fall 2024?

Academic Programs

Arts & Education - 46%

Business & Technology - 90%

Health Careers - 22%

Science and Mathematics - 26%

Workforce and Continuing
Education Programs

Non-Credit Programs



What systems, processes, policies, or practices has Angelina College put in place to support 8-week courses?

Faculty Professional Development

Launching Center for Teaching and Learning Hiring an Instructional Designer

Exception Approval Process

Arts & Education
Business & Technology

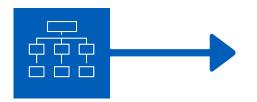
Health Careers

Science and Mathematics

Workforce and Continuing Edcuation

Challenges & Barriers







- Communicating 8-week term benefits
- Providing appropriate technology and learning resources
- Building college course schedules in 8-week terms with staggered adoption



FACULTY

- Faculty buy-In
- Faculty workload
- Curriculum adaptation for compressed courses
- Determining appropriate modality and course structure



STUDENT

- Student Course Schedules with combined 8- and 16-week courses
- Ensuring student engagement in the fast-paced 8-week course
- Accommodating diverse learners
- First-day access to course materials



Which metrics will Angelina College evaluate to determine if the desired goals are achieved?

✓ Course Success Rates

Retention Rates

✓ Program Completion Rates



What key accomplishments did Angelina College achieve in 2023?

Key Accomplishments

- Full-year registration (Apr 2022)
- 8-week FAQ to our website (Oct 2023)
- 46% 8-week courses campus-wide (Fall 2023)
- Improved oversight and review of online/hybrid course modality (Fall 2023)
- Launch of the Center for Teaching and Learning
 - Hired an Instructional Designer (Oct 2023)
 - Faculty PD on 8-week, hybrid modality, flipped classrooms, and instructional pedagogy



Thank you



8-Week Advantage

Implementing and Scaling 8-Week Terms: 2023 Cohort Capstone

Dr. Helen Castellanos Brewer Vice President for Student Services

COM Ultimate Goals

Background: Majority of College of the Mainland students are enrolled in classes part-time (68% in fall 2024) and retention and completion rates among all students have not increased significantly. Completion rates for students of color have improved among Hispanic/Latino students, however African American/Black students are not being retained at the same pace. Thus their graduation rates are considerably lower.

Goal: To provide students with greater flexibility in scheduling and better outcomes for completion.

Target Launch: Fall 2024

Course Offerings

- Culinary Arts
- Barbering and Cosmetology
- Radiological Technician
- Nursing (BSN)
- Dual Credit courses will remain in 8 week for fall 2024, further conversations are pending.

Processes, Policies, or Practices

Initial Processes

- Increase maximum number of credits
- Additional payment plans per session
- Financial aid dispersement schedule

Challenges and Barriers

- Lack of initial buy-in is hindering the ability to offer more 8-week courses
- Students are not supportive of the transition
- Best approach to schedule not been determined

Key Accomplishments

Key Accomplishments

- Cross-disciplinary implementation team has been formed
- Developed website and informational video
- FAQ's have been drafted
- Participation in 8-week Implementation Cohort

Next Steps

- Online visit with Kilgore College on November 8
- Collaborate with other colleges to learn more about:
 - scheduling
 - co-requisite offerings
 - strategies to increase the number of courses in 8-week session

Questions?

Dr. Helen Castellanos Brewer, Vice President for Student Services hbrewer1@com.edu



Ranger College

8-Week Implementation Update



Original Ultimate Goal:

Implement 8-week courses at scale by Fall 2024



Current Ultimate Goal

To have 8-week courses at scale for all but dual credit by the Fall of 2025

New courses will be launched in vocational and/or academic programs in Fall 2024.

- Currently we have a small number of courses from both vocational and academic programs
- Hope to increase the number of courses to offer in each program area



• By Fall of 2025 this should be an option





- At this time none of our High School Partners are ready to tackle this challenge.
- Light discussions have been taking place.



Systems, processes, policies, and practices RC has put in place to support 8-week courses include:

- Meetings
- Deadlines (Stricter roster certification process)
- Success Coaches/Check-ins

Challenges and barriers Ranger College has had to overcome in launching and scaling 8-week courses.

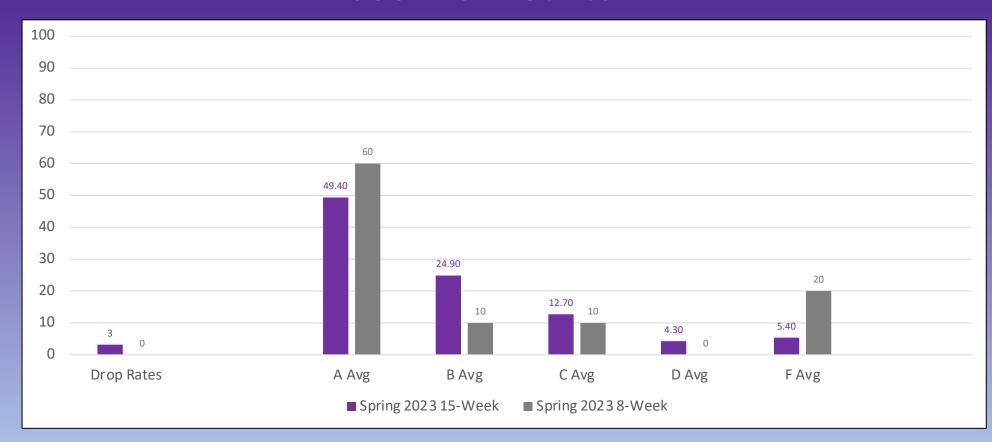
- Advising
- Target marketing with the current system
- Communication
- Scheduling
- Staffing
- J1 Implementation



Metrics the college will use to evaluate and determine if the desired goals are achieved:

- Academic performance
- 8-week course persistence/retention rates

Baseline metrics





Goals for Improvement:

• Decrease % of F grades in 8-week courses

Key accomplishments achieved in 2023:

- Gathered input from essential constituents
- Implemented pilot online 8-week courses

R

Next steps:

- Adding additional courses to the 8-week offerings
- Additional advising training/eligibility requirement
- Completing the move to Jenzabar

RC expects to achieve our current ultimate goal by Fall of 2025.

Questions or Comments?



SAN JACINTO COLLEGE

Rachel Garcia, Ph.D. & DeRhonda McWaine, Ph.D.

STUDENTS

*Unduplicated College-wide: Cross-campus enrolled students are counted only once for College-wide purposes. Fall 2023 data is preliminary as of Sept. 15, 2023.

FALL 2023 HEADCOUNT BY INTENT

21,015 (67.4%) Earn Associate Degree 1,233 (4.0%) Improve Job Skills

2.157 (6.9%)

436 (1.4%) Seek Personal Enrichment

5.777 (18.5%) 665 (2.1%) Earn Credits for Transfer Did Not Respond

FALL 2023 STUDENT ATTENDANCE

10,827 (34.7%) Full-time

20,369 (65.3%) (Includes Dual Credit students) Part-time

9,662 (40.1%) Full-time

14,449 (59.9%) (excludes Dual Credit students) Part-time

CREDENTIALS AWARDED



GRADUATES BY CREDENTIALS

(Fall 2021 - Summer 2022)

1,373 (16.9%)

Associate of Applied Science

3,068 (37.8%)

Associate of Arts

281 (3.5%) Associate of Arts in Teaching

951 (n.7%) Associate of Science 1,082 (13.3%)

Certificate of Technology

700 (8.6%)

Level 2 Certificate of Technology

636 (7.9%)

Occupational Certificate

23 (0.3%)

Bachelor of Science in Nursing



TRANSFERS TO FOUR-YEAR INSTITUTIONS (Fall 2022 certified data)



A TOP COMMUNITY **COLLEGE IN THE NATION**

San Jacinto College was named one of 10 finalists for the 2023 Aspen Prize for Community College Excellence - an honor that follows the College's recognition as an Aspen Prize Finalist with Distinction in 2021, Finalist in 2019, and Rising Star in 2017.

FALL 2023 STUDENT CHARACTERISTICS

ETHNICITY

20,188 (64.7%) Hispanic or Latino Origin

4,958 (15.9%)

White or Caucasian

2.934 (9.4%) Black

1,808 (5.8%) Asian

39 (0.1%) Native Hawaiian or Other Pacific Islander

972 (3.1%)

149 (0.5%)

International

148 (0.5%)

Alaskan Native

Native American or

Unknown

AGE

7.069 (22.7%) 17 & Under

4,147 (13.3%) 25-34

14,428 (46.2%)

1,614 (5.2%)

3,616 (11.6%)

322 (1.0%)



GENDER

18.300 (58.7%) Female

12,859 (41.2%)

37 (0.1%) Unknown

FACULTY AND PERSONNEL*

(2022-2023 Academic Year)

122 Administrators** 1,522 Faculty*** 724 Full-time Support Staff

2.368 TOTAL

AVERAGE CLASS

SIZE*

STUDENT/ **FACULTY** RATIO**

San JACINTO COLLEG AT A

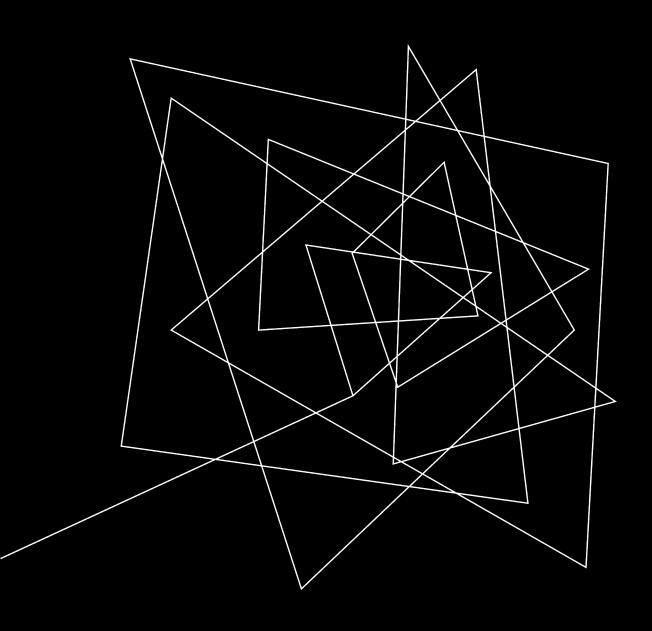
	Sp19-Su1	19	Sp20-Su2	20	Sp21-Su2	1	Sp22-Su22		Sp23-Su23	
Part of Term	Success	Completer Success	Success	Completer Success	Success	Completer Success	Success	Completer Success	Success	Completer Success
	First 8-Week									
College-wide (Biology)	75.0%	93.3%	75.6%	87.0%	83.9%	94.1%	75.9%	85.7%	80.7%	91.4%
	Full Semester									
College-wide (Biology)	67.6%	82.0%	80.7%	90.2%	72.4%	85.9%	69.5%	82.7%	73.7%	84.6%
Second 8-Week										
College-wide (Biology)	67.8%	88.2%	83.0%	92.1%	73.2%	87.7%	70.8%	88.7%	76.3%	90.5%

	Sp	19-Su19	Spi	20-Su20	Sp	21-Su21	Sp	22-Su22	Sp2	23-Su23
Part of Term	Success	Completer Success	Success	Completer Success	Success	Completer Success	Success	Completer Success	Success	Completer Success
	First 8-Week									
College-wide (English)	72.4%	85.6%	70.5%	81.0%	72.0%	86.7%	69.6%	79.6%	72.6%	85.0%
	Full Semester									
College-wide (English)	74.0%	86.1%	72.6%	87.9%	71.1%	84.4%	72.5%	85.5%	72.5%	85.6%
Second 8-Week										
College-wide (English)	56.5%	78.9%	71.8%	86.3%	64.3%	81.2%	62.2%	83.2%	59.9%	76.2%

	Sp	19-Su19	Sp2	20-Su20	Sp2	21-Su21	Sp2	22-Su22	Sp2	23-Su23
Part of Term	Success	Completer Success	Success	Completer Success	Success	Completer Success	Success	Completer Success	Success	Completer Success
First 8-Week										
College-wide (Math)	70.7%	92.1%	79.8%	92.4%	70.1%	86.8%	65.1%	82.0%	64.3%	81.1%
	Full Semester									
College-wide (Math)	56.8%	75.8%	65.4%	82.5%	64.5%	80.5%	56.7%	76.1%	61.2%	80.5%
Second 8-Week										
College-wide (Math)	61.0%	89.3%	66.7%	75.7%	64.6%	78.3%	56.4%	77.3%	65.9%	81.2%

Fall 2022 Number Sections First 8-week 166 Second 8-week 194 360 Total Spring 2023 Number Sections First 8-week 172 Second 8-week 184 Total 356

	UND	UPLICATED	HEADCO	UNT
		College-	wide	
Part of Term	Head	count	Diffe	rence
	Fall 2022	Fall 2023	N	%
All Parts of Term	30,696	31,538	842	2.7%
1 - Full Semester	26,582	27,724	1,142	4.3%
10 - 10-Week	54	43	-11	-20.4%
12A - First 12-Week	229	287	58	25.3%
12B - Second 12-Week	1,964	1,558	-406	-20.7%
13 - 13-Week	710	616	-94	-13.2%
14 - 14-Week	262	133	-129	-49.2%
14S - 14-Week Weekend		54		
15S - 15-Week Weekend	80			
1W - Weekend Semester	173	179	6	3.5%
4A - First 4-Week	114	137	23	20.2%
4B - Second 4-Week	141	148	7	5.0%
4C - Third 4-Week	126	106	-20	-15.9%
4D - Fourth 4-Week	175	160	-15	-8.6%
5A - First 5-Week	99	89	-10	-10.1%
5B - Second 5-Week	101	93	-8	-7.9%
5C - Third 5-Week	125	129	4	3.2%
6A - 6-Week		17		
6AS - First 6-Week Weekend	20	21	1	5.0%
7B - Second 7-Week Weekend	19	20	1	5.3%
8A - First 8-Week	7,325	7,573	248	3.4%
8B - Second 8-Week	6,558	7,585	1,027	15.7%



PRIMARY GOALS

Focus on Gateway English and Math

8-week Co-Requisite TEAM LEADERS



Daintee
Jones-Clark
Chair, LA

Cindy Rivas Faculty

Mary Orlando Faculty DeRhonda McWaine



November

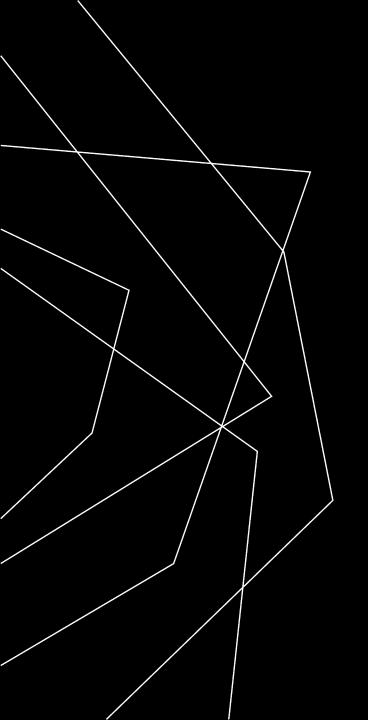
Kilgore Visit

8-week Meeting:
Interdisciplinary gathering to pair 8-week offerings (student services)
Faculty feedback on fall experience
Encourage spring enrollment

Summer

Evaluate corequisite data from fall and spring
Present at Department Chair and Dean Academy

Timeline

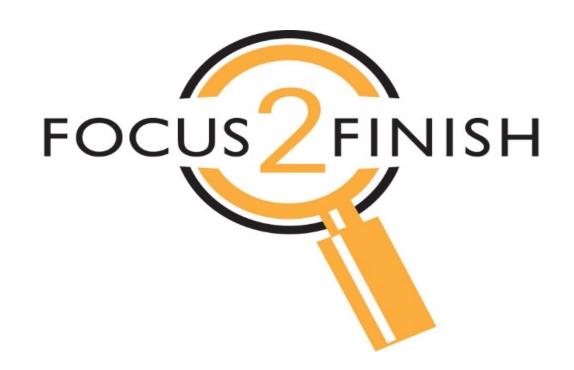


THANK YOU

Rachel.Garcia@sjcd.edu

DeRhonda.McWaine@sjcd.edu

Accelerated Learning with Collaborative, Yearlong Scheduling



Dr. Becky Musil, Director, Special Projects

Dr. Susan Guzmán-Treviño, Provost





RESOURCES

ATHLETICS

CONTACT US

8-Week Classes

ACADEMICS

m ABOUT US

HOME * ADMISSIONS & RECORDS

APPLY NOW



https://www.templejc.edu/focus/

Temple College will help you Focus2Finish!



ADMISSIONS

Temple College offers an 8-week class model where the fall and spring semesters are split into two 8-week periods. When possible, students will take intensive 8week classes instead of 16-week classes, allowing them to focus on just two or three classes at a time.



How many classes can I take in an 8-week term? Can I take 16-week and 8-week classes at the same time? How do I achieve full-time status in the 8-week model? When do I register for classes? What will be the dates for adding, dropping, or withdrawing from 8-week classes? How many semester credits will I get for an 8-week class? Will I have to take 4 classes in the 1st 8 weeks and 4 classes in the 2nd 8 weeks? Will I have a choice to take 8-week or 16-week classes? What courses are best for students in an 8-week format? If my degree plan was redesigned, will I have to start over or will I lose the semester credits for the classes I have already taken? If a student registers for classes in the first and second 8-week terms, when do they pay for those courses? Will the cost of courses change? Will my financial aid be affected if I take 8-week classes? Will my VA benefits be affected if I take 8-week classes?

FAO

Goal: Increase student success and degree completion by implementation of accelerated learning combined with collaborative, yearlong scheduling.

. Temple College team attended Amarillo College's



- Temple College team attended Amarillo College's Poverty Summit, 2018
- QEP topic selected Fall 2018
- QEP topic presented at All College Day January 2019
- Student Focus Groups
- Surveys (students and faculty)
- Fall 2019 course redesign PD for academic leadership and faculty
- January 2020 PD for faculty and staff
- March 2020 -- pandemic and pivot to virtual classes
- Summer 2020 Creation of Center for Teaching & Learning
- Academic Year 2020-2021: despite pandemic and move to virtual classes, Temple College launches 8-week Courses



Colleges we learned from:

Grayson, Amarillo, and Odessa

Measurable Outcomes (by Spring 2026)

- ➤ Convert 10% of part-time students to full-time status
- ➤ Increase course success rates by 10%
- > Decrease course withdrawal rates to below 10%
- ➤ Increase two-year graduation rates by 5%
- ➤ Increase three-year graduation rates by 10%
- ➤ Increase semester-to-semester retention rates by 10%.



On the Horizon: New 8-Week Courses

- Fall 2024-new 8-week academic and workforce courses are being created
- social work
- > sciences
- Dual Credit
- > challenges
- opportunities



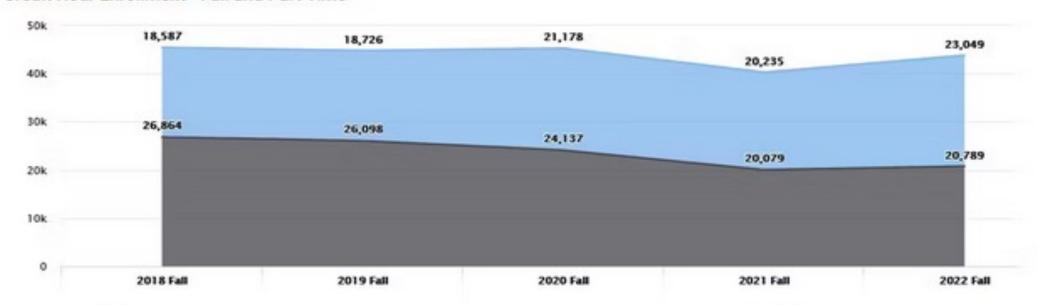
8-Week Systems, Processes, Practices

- Systems, Processes, Policies, Practices
- Overload in the 8-week model (administrative regulation)
- Fall Break
- Success Materials
- Professional Development
- Challenges
- Pandemic
- > ISD reactions to 8-week schedule
- > Faculty loads with 16 and 8-weeks



Goal I: Convert 10% of part-time students to full-time status.

Credit Hour Enrollment - Full and Part Time



2018

Full Time: 18587 (40.9%) Part Time: 26864 (59.1%) 2022

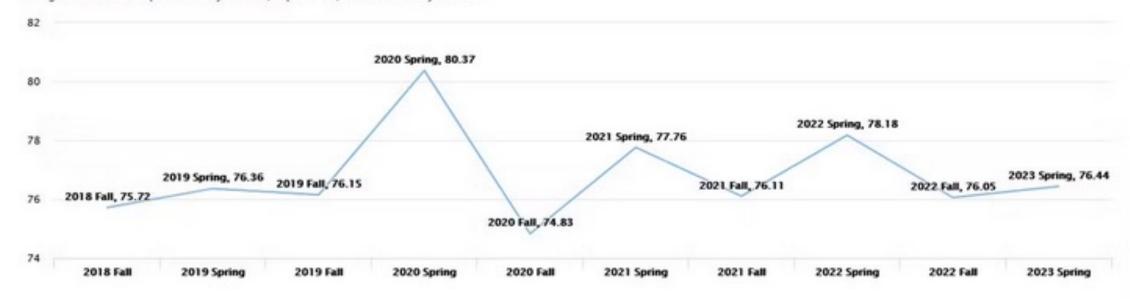
Full Time: 23049 (52.6%) Part Time: 20789 (47.4%)



Goal 2: Increase course success rates by 10%

Success Rate By Term

Change the filter to see pass rates by division, department, course or faculty member





Goal 3: Decrease course withdrawal rates to below 10%

2018-19

2022-23

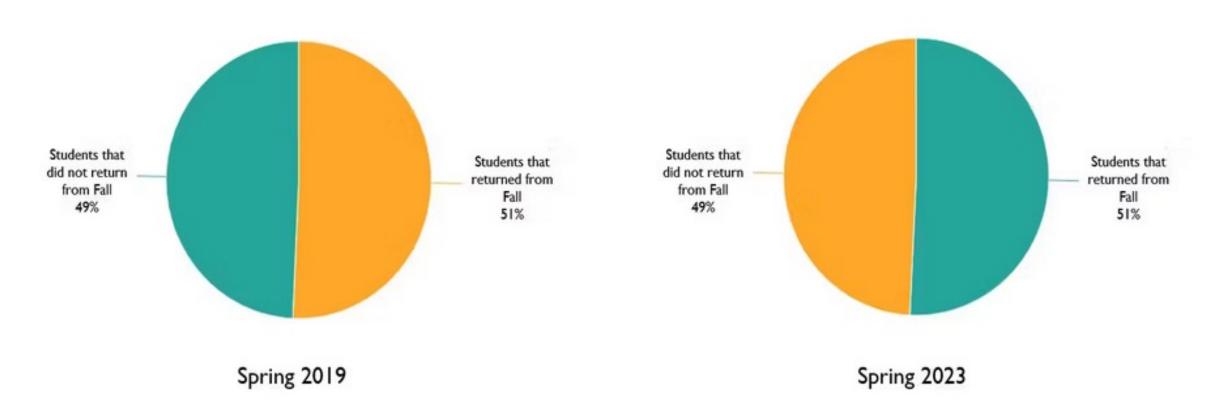
Withdrawal Rate

Average Withdrawal Rate

Division	8 🔟	16 🕌
Liberal Arts	10.01	9.73
Natural Sciences	16.61	15.75
Fine Arts	12.33	5.95
Health Professions	0.71	3.33
Business and Career Professions	9.12	10.29
Temple College	11.78	10.40

Division	8 🕌	16 🔻
Liberal Arts	9.10 ↓	4.33 ↓
Natural Sciences	15.96 ↓	17.02 🕇
Fine Arts	5.32 🕹	3.26 ↓
Health Professions	3.39 🛉	2.50 🕹
Business and Career Professions	8.29 ↓	3.43 🕹
Temple College	9.18 🛊	8.52 ↓

Goal 6: Increase semester-to-semester retention by 10%



Mentor: Grayson College





Grayson College: Implementing 8-Week Courses at Scale

What "wowed" you?

The culture of growth, including making mistake and learning from them. Faculty were willing to give 8-week courses a try.

Many of their workforce courses transitioned to 8-week courses using a flipped classroom model.

There was a consistent theme of support and patience for faculty making the 8-week transition.

Common course shell format. Students have the same navigation experience in each course.

The importance of having at least one day when students are not added to classes so other processes like pre-req checks for schedule changes can be done

The Retention dashboard!

Attention to mental health needs - safe space and decompression room The transition of 90% of core classes to open access, innovative "long" math lectures with active learning and writable desks. Advisors & faculty committed to conveying the "real load" of 8-wk classes to students (e.g. if a student is taking three 8-wk courses, that's the equivalent of taking 18+ hrs)

Stress relief

painting.

bracelets

balls.

for students -

making stress

spa day, cocoa bar for staff/faculty

Higher class capacities in liberal arts/online sections helps since they register all year.

The discussion around outcomes-based learning and how it should drive instruction. This helped faculty work together to create common course shells.

How much tracking they had for their students regarding attendance and progress. Tracking of attendance for non-punitive purposes and discussion of creating an atmosphere where attendance and participation is just expected.

> Materials for new/adjunct faculty especially for co-requisite models

If instructors feel the curriculum of their class it too much, we should revisit how that curriculum was made and what could be changed.

We have to be honest with ourselves about our student base, what they can handle, and what puts them in the best place to succeed LONG TERM (e.g. after TC).

> separate faculty/staff handbook

Still not sure about PD
provided. It sounded
like some time was
spent having faculty

back end
processes

We need to do
things the TC w

where to do
things the TC way.
Whats good for
other colleges may
not be best for TC
and its students.

Creating a

"working"

calendar of

Takeaways to bring

back to TC

Faculty had help with course re-design (iDesign).

There is no one-size-fits all. We can (and have to) be honest with students about the different time commitments for different course lengths.

explore content

content (not

taught--agreement on

necessarily method).

Scheduling out for a year helps students stay on track because they can plan around the terms required courses are offered.

Need a way to send text messages to students.

Science instructors had a lab facilitator to set up labs. Revise attendance policy to help foster a culture of attendance/participati on: See pg 91 https://www.grayson.e du/current-students/D ocs/student-handboo k-23-24.pdf

The college has to be willing to invest in PD for faculty when large changes are made.

Next Steps

- Additional education/outreach to clarify jargon and change our language to be student-centered
- Faculty Advisors Faculty advisors would be trained and have monthly meetings with Advising
- ➤ Data More awareness of where we are as a college
- Professional development seminar where faculty can share lessons learned
- Multimedia Production training and capacity to make highquality creative materials
- Wish list: An instructional designer

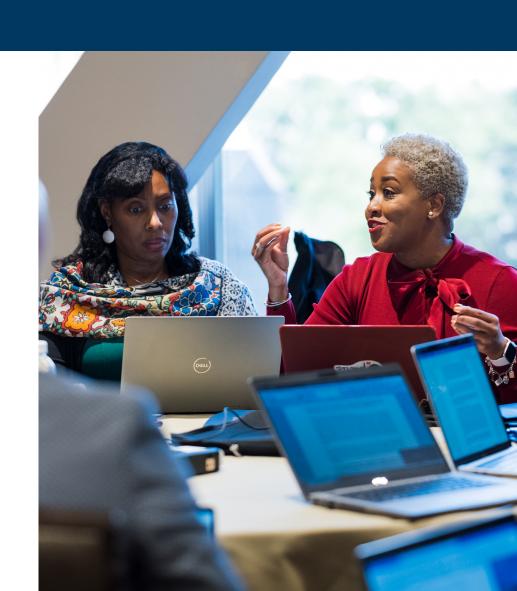


Team Reflection

What did you hear that was promising that might be able to be adapted to your local context?

Did anything presented challenge your assumptions about what could be changed? Or let go of?

Was there something presented that you would like to learn more about?



Enjoy Lunch!





Afternoon Agenda

TIME	ACTIVITY
12:00 PM – 12:45 PM	Panel Presentation: 2022 Mentee Colleges' Lessons Learned Alvin Community College El Paso Community College Paris Junior College
12:45 PM – 1:15 PM	Team Reflection What did you hear that was promising that might be able to be adapted to your local context? Did anything presented challenge your assumptions about what could be changed? Or let go of? Was there something presented that you would like to learn more about?
1:15 PM - 1:30 PM	Moving to Action Planning What key take-aways should inform your action planning during Team Strategy Time 4? What specific actions should be taken in the next 6-9 months to prepare for Fall 2023 enrollment? What do you hope to learn in the concurrent sessions that may inform your action planning?





Panel Presentation: 2022 Mentee College's Lessons Learned

Joshua Villalobos

Campus Dean, Mission del Paso Campus, El Paso Community College

Dr. Robert Exley

President and CEO, Alvin Community College College

Dr. Pam Anglin

President and CEO, Paris Junior College



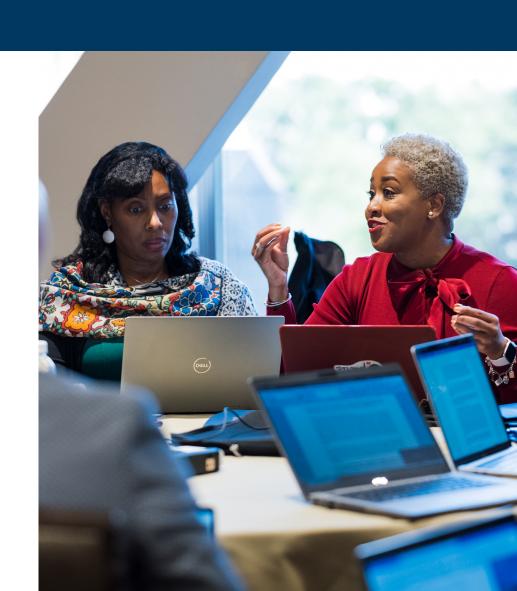


Team Reflection

What did you hear that was promising that might be able to be adapted to your local context?

Did anything presented challenge your assumptions about what could be changed? Or let go of?

Was there something presented that you would like to learn more about?



Moving to Action Planning



What key take-aways should inform your action planning during Team Strategy Time 4?

What specific goal (and actions) should be achieved within the next 6-9 months to prepare for Fall 2023 enrollment?

What do you hope to learn in the concurrent sessions that may inform your action planning?

Feedback & Questions?





Thank you.



Kim McKay, Odessa College kmckay@odessa.edu



Dr. Tracy Skopek, Kilgore College tskopek@kilgore.edu



Dr. Dava Washburn, Grayson College washburnd@grayson.edu



Talent Strong Texas Pathways Institute #2

Mapping Pathways to Student Post-Completion Goals



