

Supporting Student Success through Transfer and Transitions

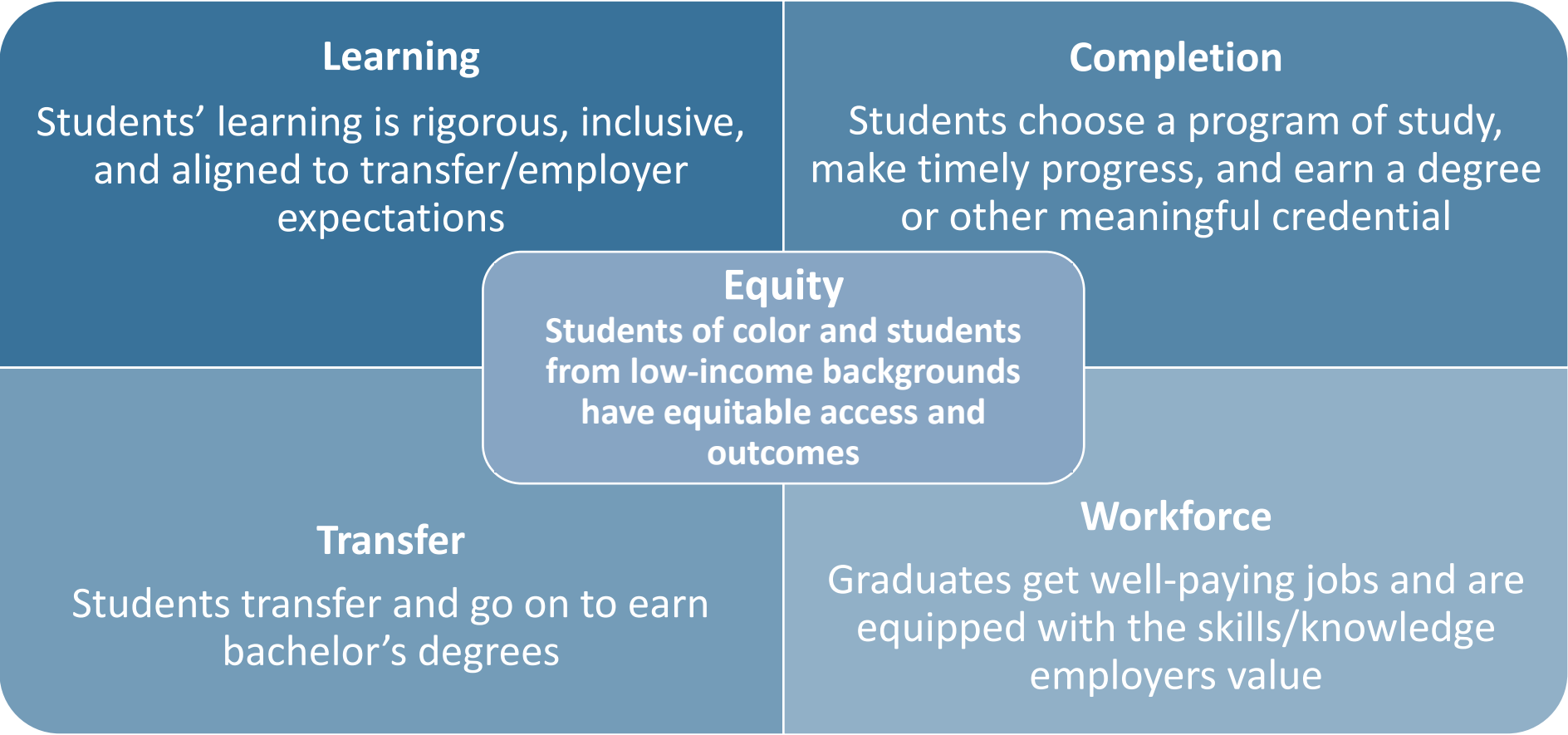
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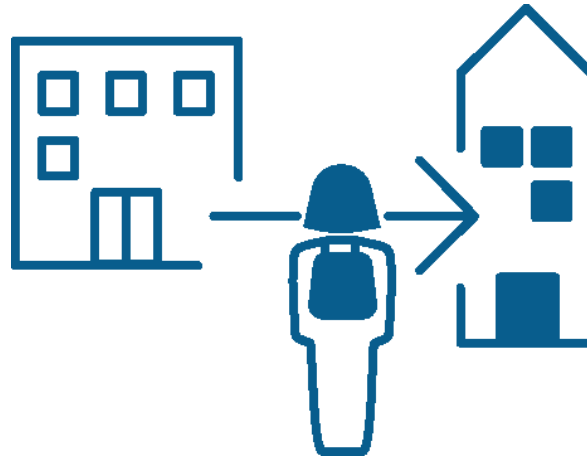
April 5, 2021



The Aspen Institute College Excellence Program aims to advance higher education practices, policies, and leadership strategies that help colleges significantly improve student outcomes in five areas:



Why focus on transfer and other student transitions?



Key Themes

Students come to community college for a better life and completion is an important but incomplete goal.

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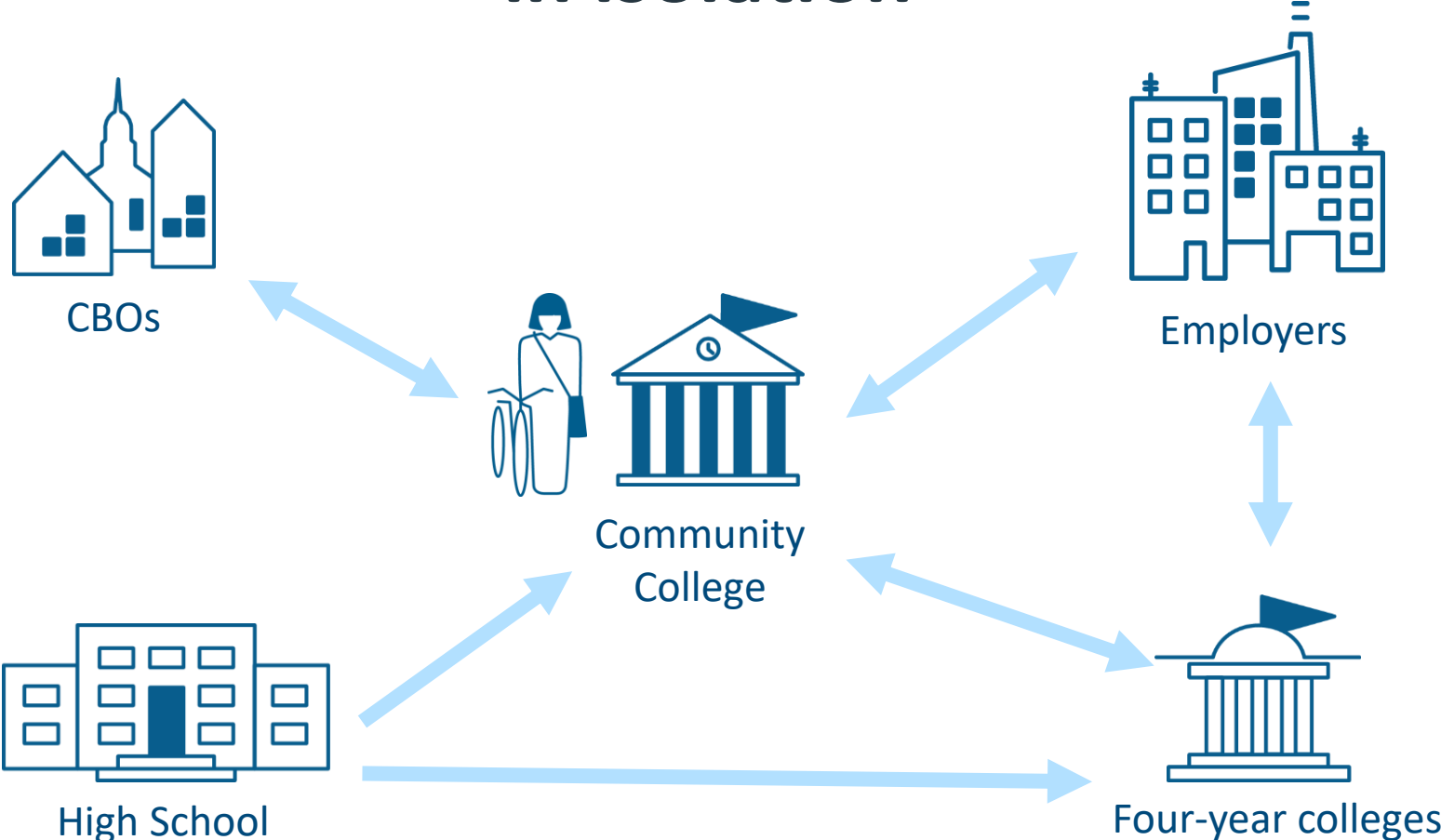
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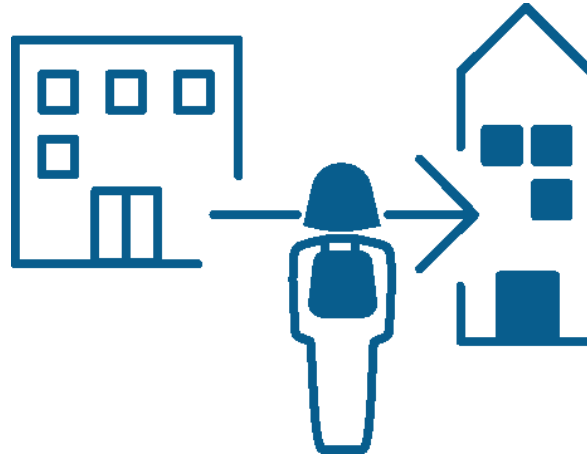
Guided pathways can be a solution *if...*

- Maps and advising are aligned to completing a credential of value – including bachelor's.
- Design extends back to students' first contact with the community college, including dual enrollment.
- Equitable outcomes are pursued – and data rigorously tracked – in program connection, choice, progression, and completion.
- Colleges own the equitable post graduation success of students.

Students do not experience community college in isolation

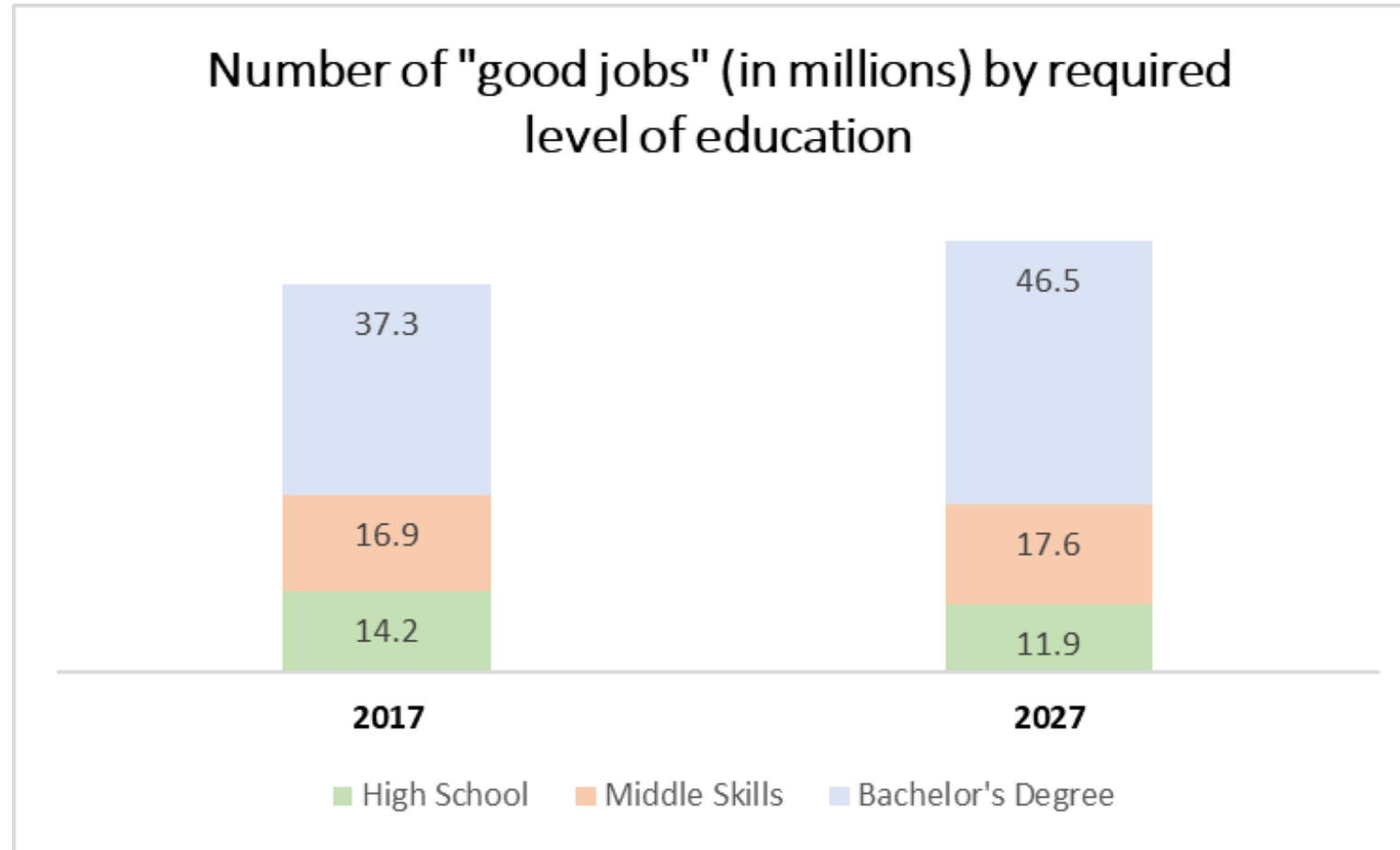


Why focus on transfer and other student transitions?



Because strengthening transitions is essential to **achieving student success and addressing deep inequities.**

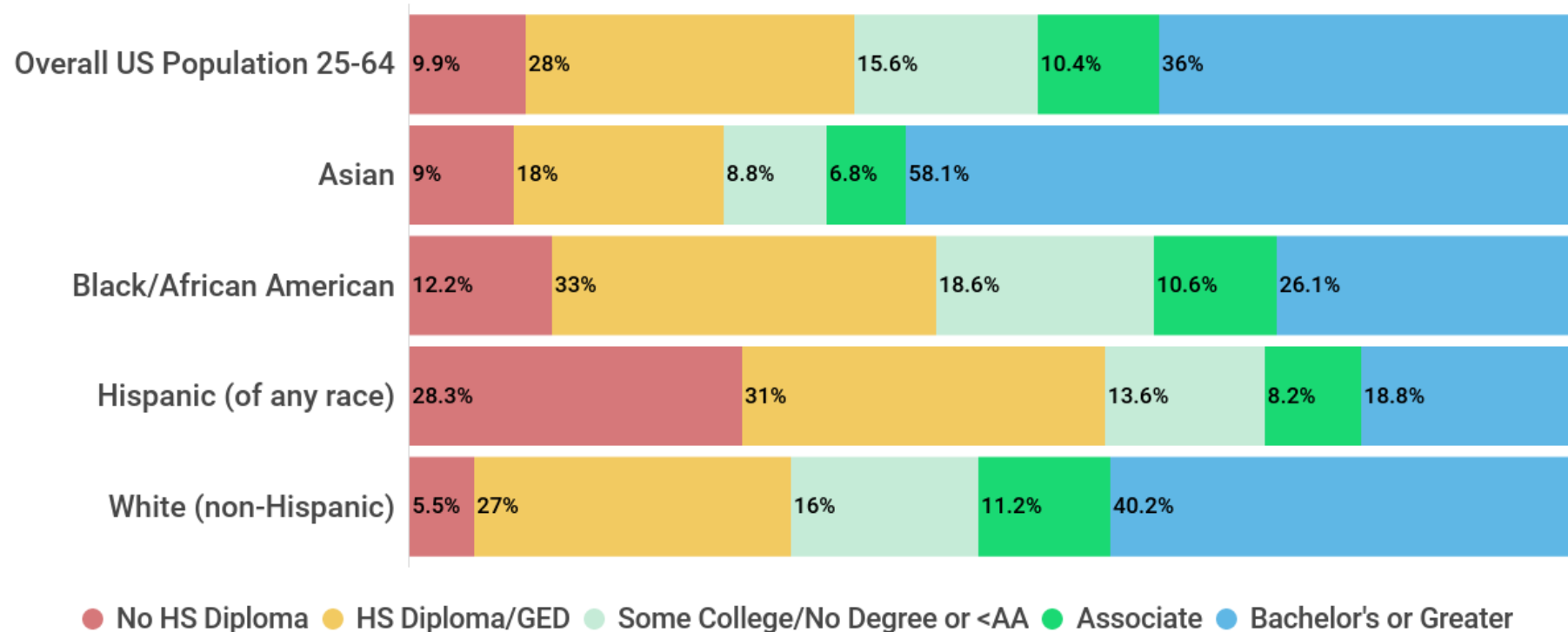
There are good jobs at multiple levels of education



Source: Georgetown University Center on Education and the Workforce
projections based on Current Population Survey data, 2017 (projected for 2027).

Bachelor's Attainment by Race

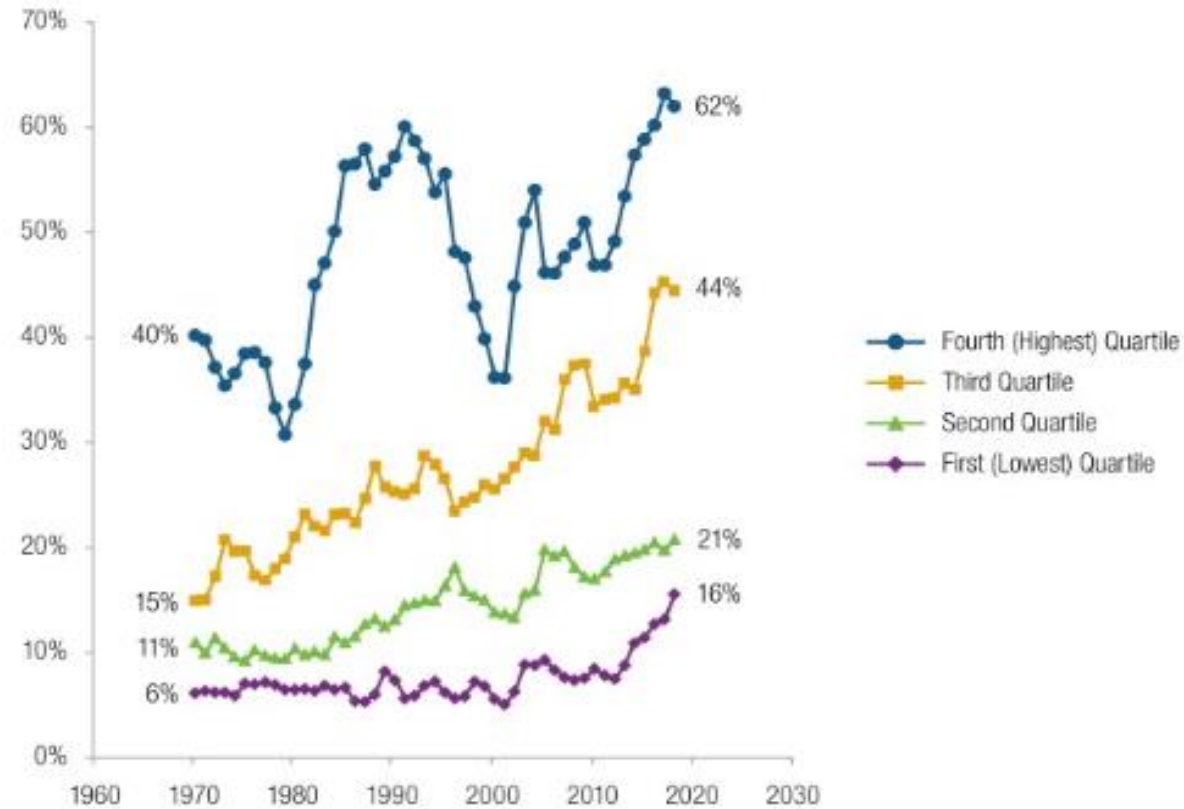
Highest level of educational attainment (ages 25-64)



Source: US Census Bureau 2019

Who is getting a bachelor's degree?

Bachelor's degree attainment rate by age 24 by family income quartile, dependent family members (1970-2018)



Cahalan, M., Perna, L. W., Yamashita, M., Wright-Kim, J. & Jiang, N. (2020). *2020 Indicators of Higher Education Equity in the United States: Historical Trend Report*. Washington, DC: The Pell Institute for the Study of Opportunity in Higher Education, Council for Opportunity in Education (COE), and Alliance for Higher Education and Democracy of the University of Pennsylvania (PennAHEAD).

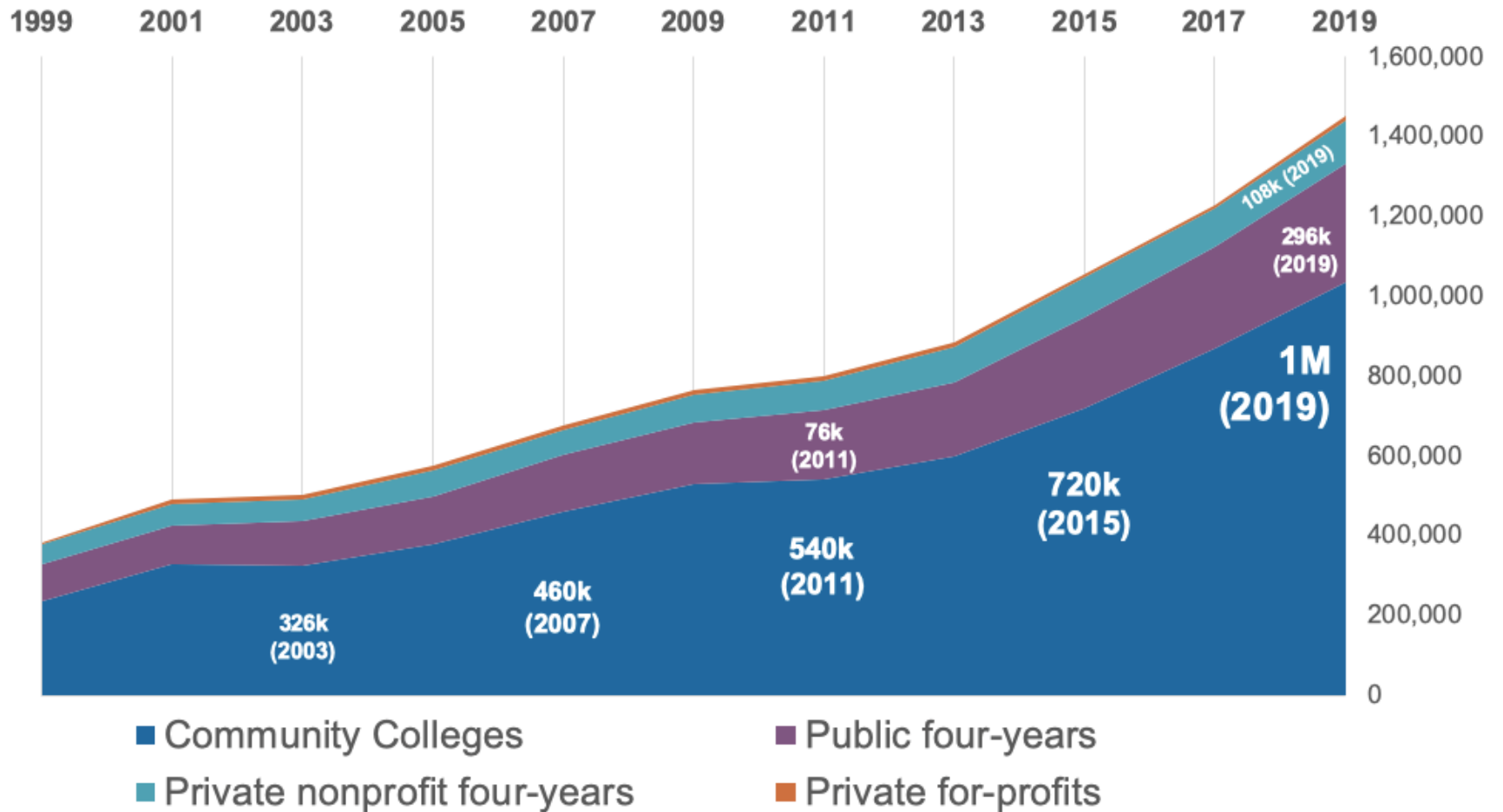
Expansion of Dual Enrollment Concentrated at Community Colleges

In 2019, 1 in 4 Texas CC students was dual credit

Growth of Dual Enrollment 1999-2019

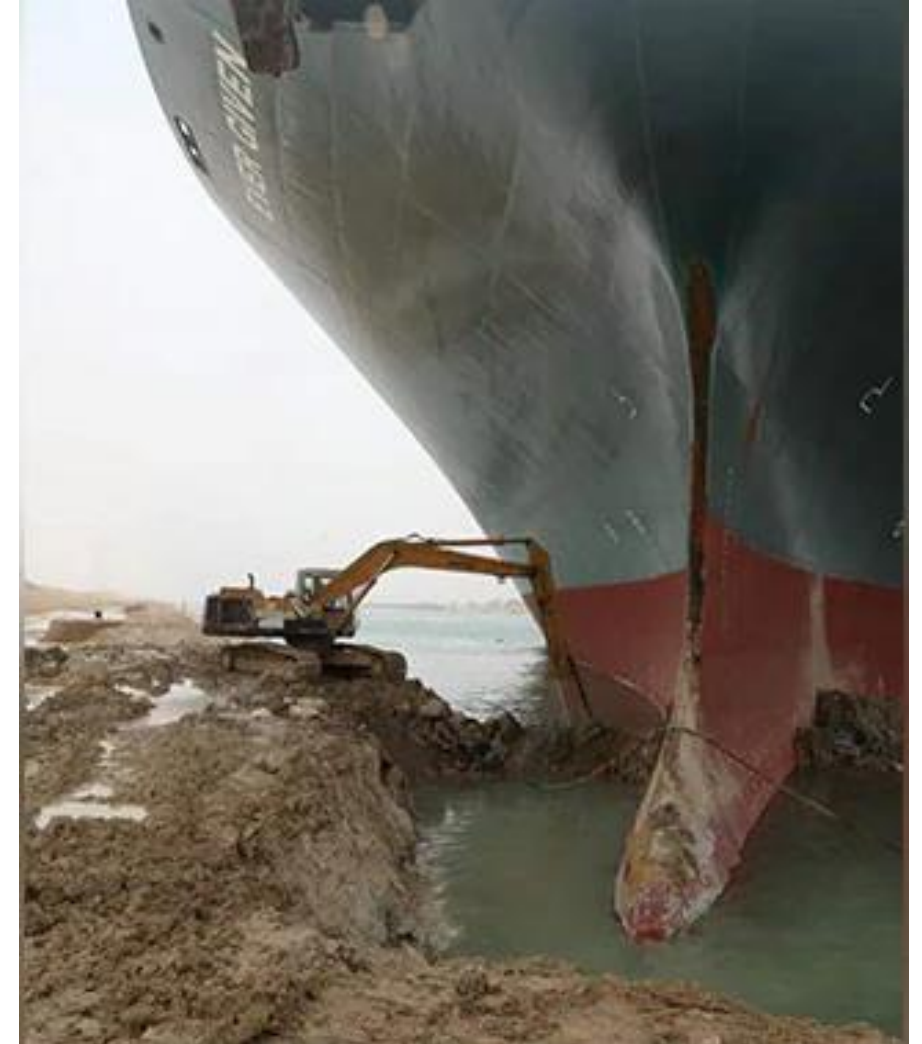
IPEDS Fall Enrollments

Fall Undergraduate Enrollments among Students Aged 17 or Younger



Blockages in the Transfer Supply Chain

1. Lost transfer credits increase cost *and* decrease odds of completion
2. Gen ed core misleading, advising under-resourced
3. Post-transfer experience stymied by unreceptive cultures
4. Dual credit underutilized in broadening access to bachelor's
5. Early Momentum matters



Blockages in the Transfer Supply Chain

Credits Attempted* by BA Earners Matched Sample of Texas 2- and 4-Year Entrants	Matched Samples	
	TX 2-Year Entrants	TX 4-Year Entrants
Number of college-level credits attempted	150	142

* Degree-credits only, does not include developmental credits

Source: Cullinane, 2014.

Blockages in the Transfer Supply Chain



Just **58%** of students successfully transferred 90% of their credits.

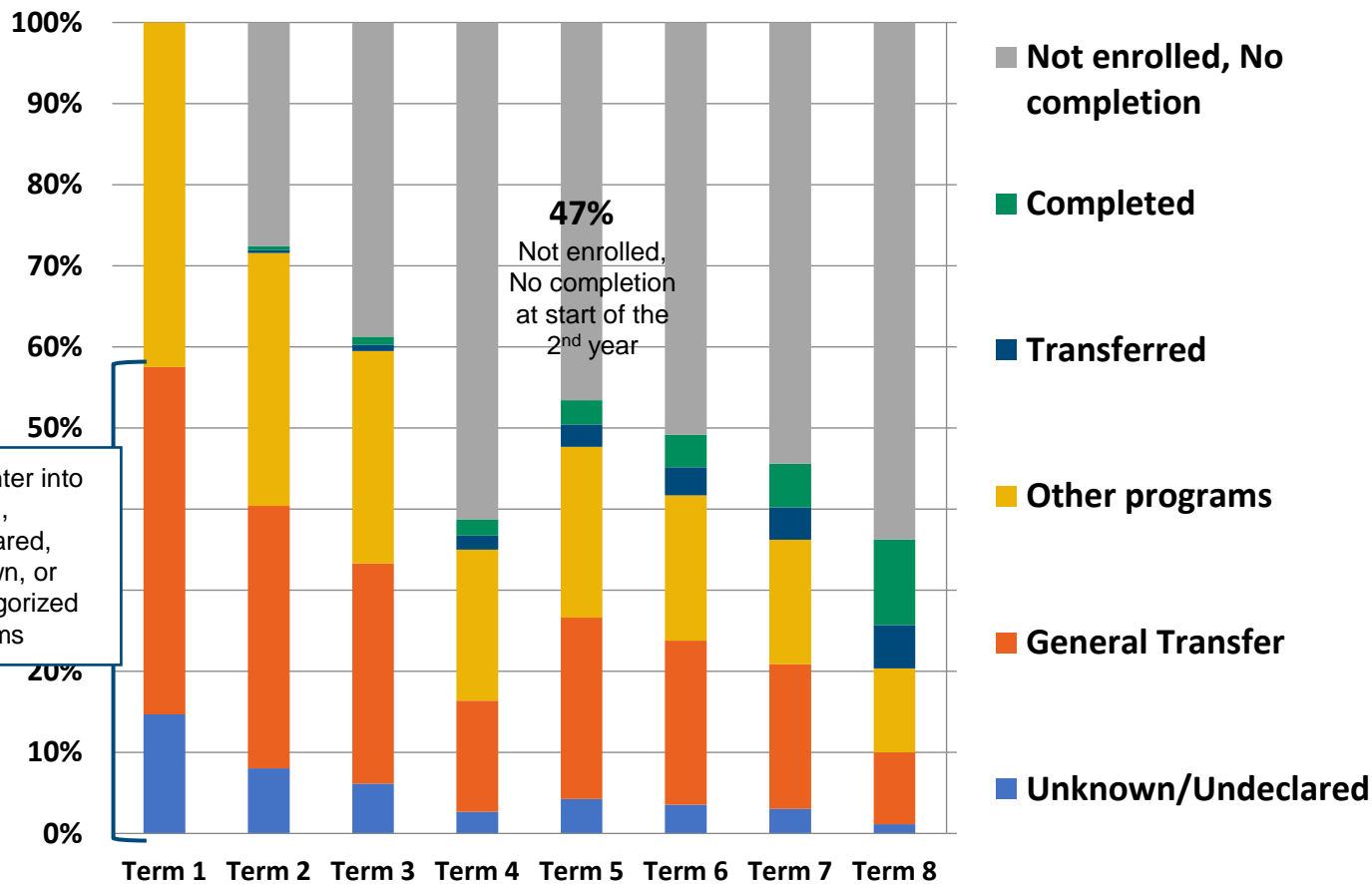


Students who can transfer 90% of their credits were **2.5x** more likely to get their bachelor's degree, compared to those who transfer half or less.

Monaghan & Attewell, 2015; Analysis of nationally representative Beginning Postsecondary Student survey

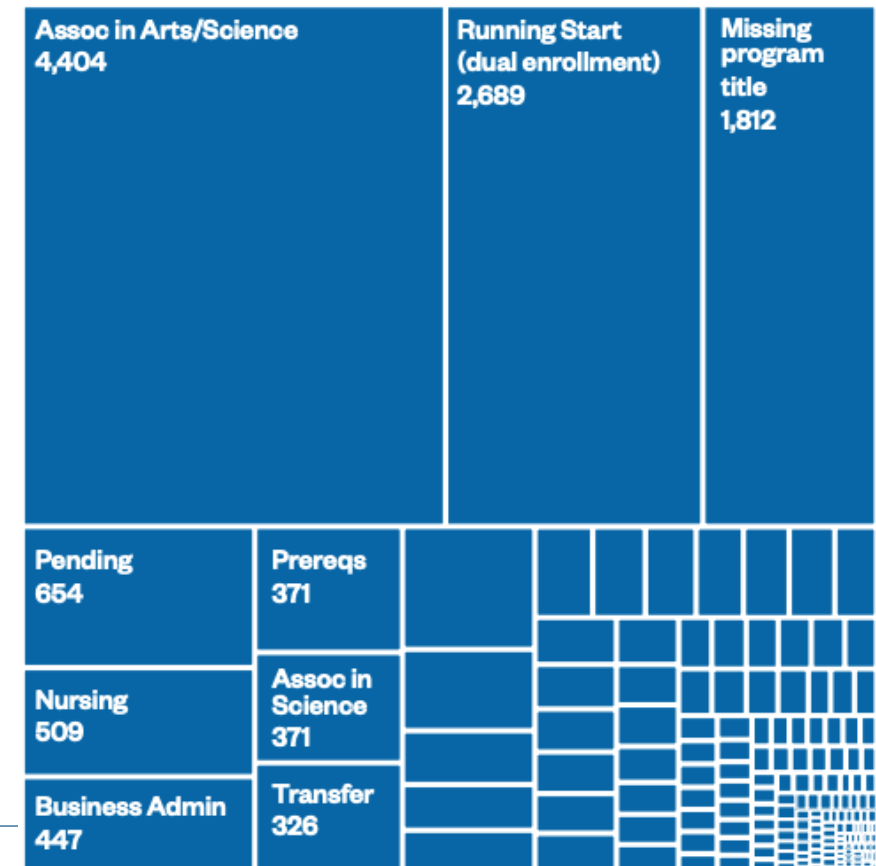
Blockages in the Transfer Supply Chain

Many students enter general programs,
Too few gain early momentum



Transfer Programs:
Pathways or Placeholders?

College A: Treemap of Program Enrollments



Blockages in the Transfer Supply Chain

Benefits of Momentum for Transfer Outcomes

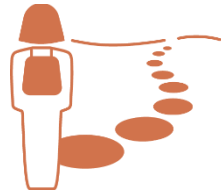
<i>Transfer to a four-year institution</i>	Benefit of Milestone (Baseline Group: White)	<i>Effects Even Larger for...</i>		
		Black Students	Hispanic Students	Low-income Students
Credit Momentum (6+, 12+, or 24+ college credits)	3-5x	3-6x	6-11x	7-8x
Gateway English/Math (College-level)	3-4x	3-4x	6-8x	4-6x
Completed Transfer Degree	7-8x	9-11x	11-18x	11-13x
<i>Transfer & bachelor's completion</i>				
Credit Momentum (6+, 12+, or 24+ college credits)	1.7-2x	2-3x	4-5x	7-9x
Gateway English/Math (College-level)	1.6-3x	2-4x	4-5x	4-5x
Completed Transfer Degree	3-4x	5-6x	5-9x	6-7x

Yuxin Lin, Maggie Fay, & John Fink. (2020). "Stratified Trajectories: Charting Equity Gaps in Program Pathways Among Community College Students." CCRC Working Paper no. 126: <https://ccrc.tc.columbia.edu/publications/stratified-trajectories-program-pathways.html>

The Transfer Playbook



Prioritize transfer through communication, shared data, and resource allocation.



Create & regularly update clear programmatic pathways with aligned high-quality instruction.



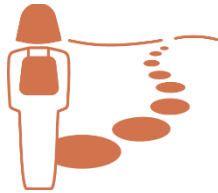
Provide tailored transfer student advising with committed personnel, frequent feedback, and quick intervention.

The Transfer Playbook

Keep in mind: How might colleges use similar strategies to support other students in transition?



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The Transfer Playbook: Strategy 1



Communicate importance of transfer mission



Share data on outcomes and the student experience



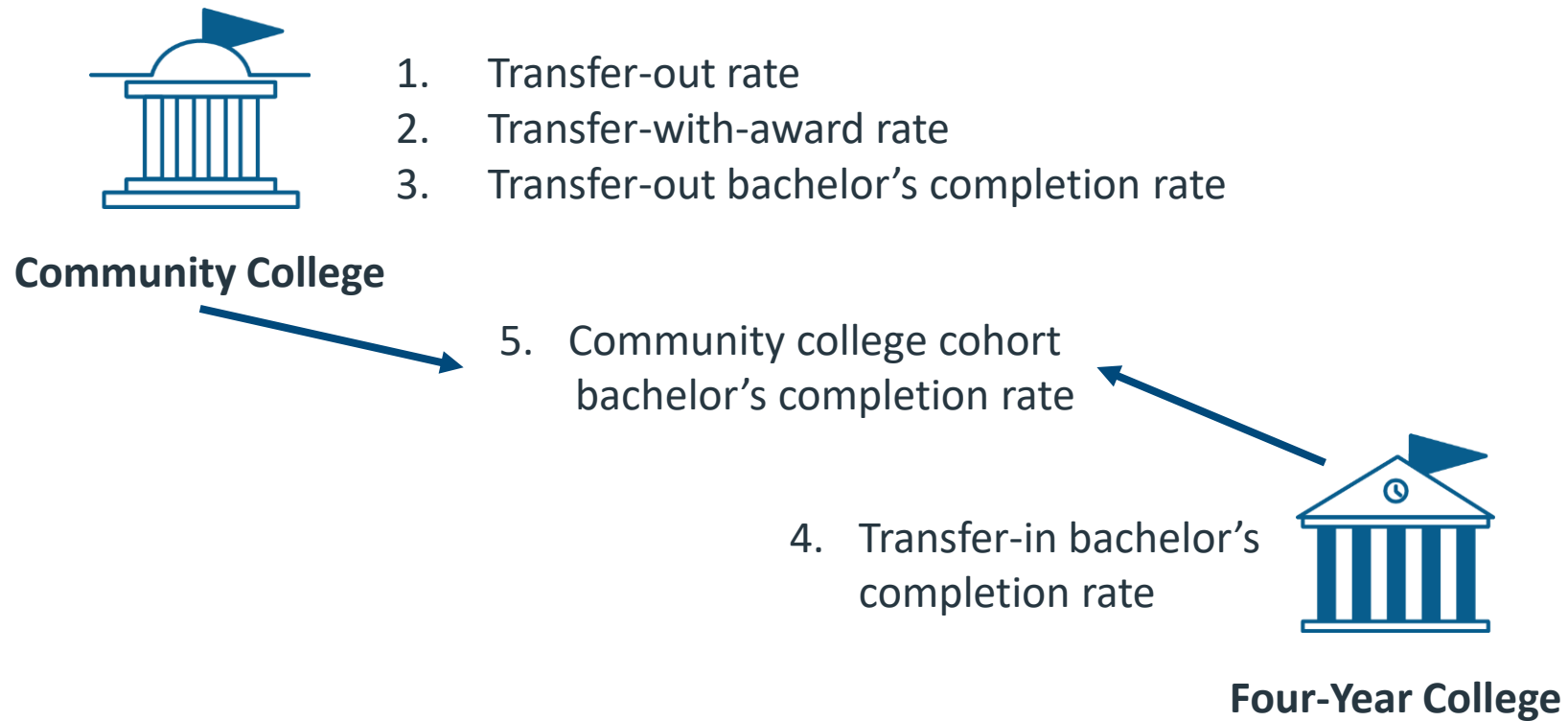
Dedicate significant resources to transfer



Collaborate to foster strong institutional partnerships

The Transfer Playbook: Strategy 1

Tracking transfer: Five Measures

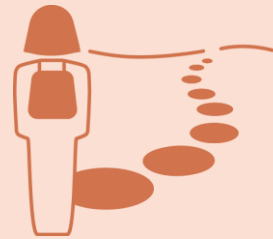


Texas Transfer Alliance: Five Goals

1. Increase transfer-out rate from 21% to 33%,
2. Increase four-year bachelor's completion rate from 58 to 67
3. Decrease attempted credits from 143 to 135
4. Decrease time to bachelor's from 7.6 to 6.5
5. Increase college-level math and English to 45% (from 19 and 33%)

****** *Eliminate equity gaps by race, ethnicity, and Pell in all five goals*

The Transfer Playbook: Strategy 2



Create Clear Pathways



Create major-specific
program maps



Provide **rigorous instruction**
and extracurriculars



Design unconventional
pathways



Establish a reliable process to
update and improve maps

The Transfer Playbook: Strategy 3



Tailored Advising



Community College

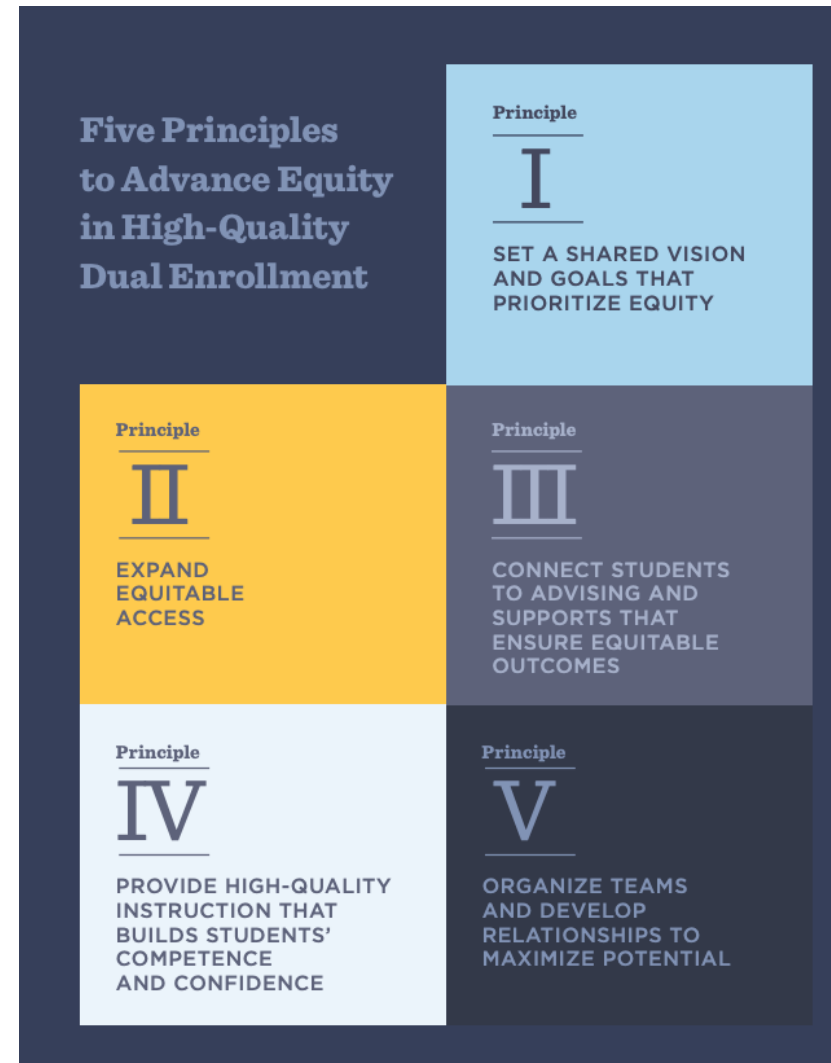
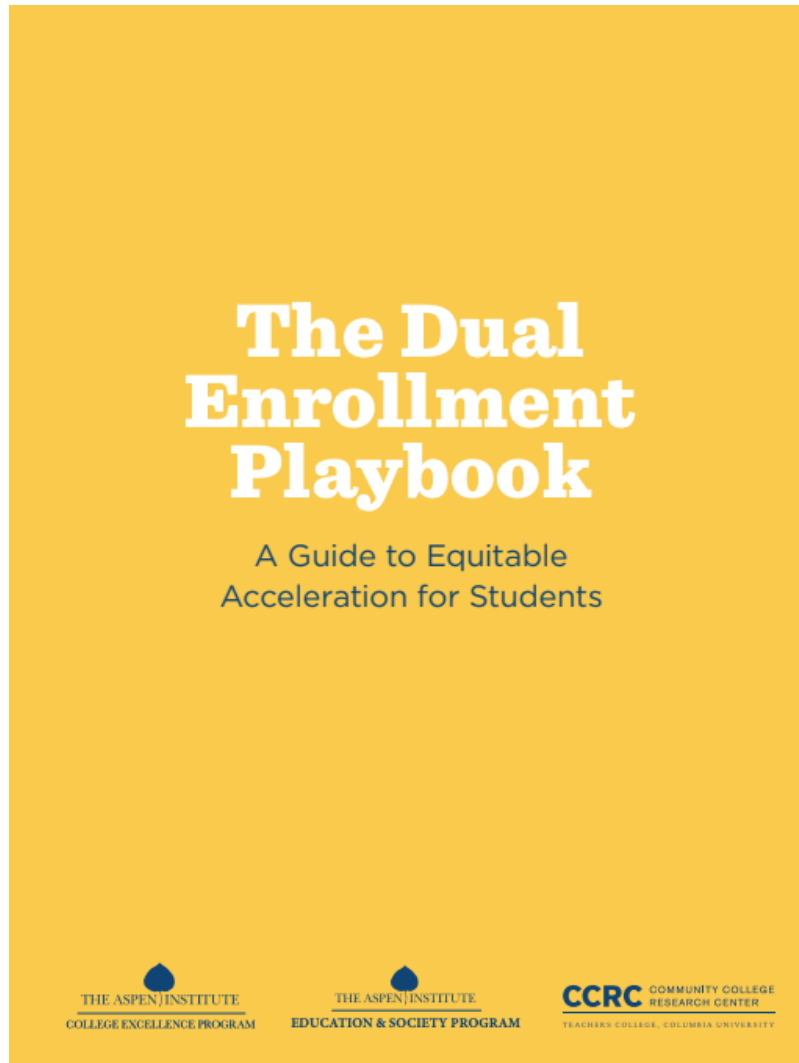
- Clearly articulate transfer options
- Continuously monitor student progress
- Help students access financial resources
- Collaboration with four-year partners

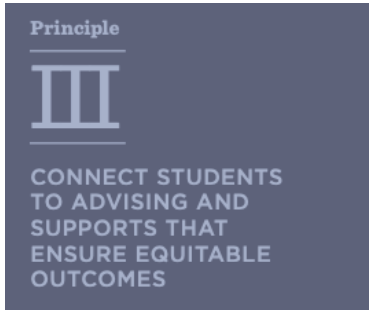


Four-Year College

- Commit dedicated resources to transfer students
- Assign advisors
- Encourage major choice
- Replicate first-year experience

Dual Credit Students as Future Transfers





Mapping transfer pathways for DE students at Lorain County Community College

HS Periods	HS Credit	HS Course	LCCC Course	College Credit
1	1	English II		
2	1	Geometry or Alg. II		
10 th Grade	1	Biology	BIOG 151: General Biology	4
	1	Chemistry	CHMY 161: General, Organic & Biochemistry I	4
	4	United States History	HSTR 162: US History	3
	1		HUMS 151: Introduction to Humanities *	3
HS Periods	HS Credit	HS Course	LCCC Course	College Credit
12 th Grade	1	Humanities/Cultural Diversity	ENGL 266: African American Literature *	3
	1	Humanities Elective	HUMS 281: Introduction to American Cinema *	3
	2	College Level Math	MTHM 181: Calculus I	5
Fall Semester		Credit Hours	Spring Semester	Credit Hours
BIOG 252: Microbiology		5	BGSU required course: BIOL 3510: Evolution	3
BGSU required course must be		3	BGSU required course: BIOL 4400: Molecular Neurobiology	3
BGSU 3000/4000 elective course		3	BGSU 3000/4000 elective course	3
BGSU 3000/4000 elective course		3	BGSU 3000/4000 elective course	3
Semester Total		14		12
Cumulative Total		38		50
Grand Total				122

Source: [25+ Pathways Completed!](http://www.lorainccc.edu/MyUniversity)
www.lorainccc.edu/MyUniversity

Aligning high school career clusters with meta-majors to create on-ramps into advanced workforce credentials for CTE dual credit students at Indian River State College



Get Started on Your Pathway

- 1 Explore Career Clusters**
Career Clusters are groups of similar occupations and industries. They were developed by the U.S. Department of Education as a way to organize career planning. The sixteen Career Clusters are explained on the pages that follow.
Once you have identified the Career Clusters that interest you, review the offerings at your high school to determine the Career Pathways Academy to pursue.
- 2 Enter a Career Pathways Academy**
Career Pathways students benefit from a clear path to their future and are able to meet graduation requirements, earn college credits and industry certifications, and gain valuable knowledge—making them college and career ready before they leave high school.
To get started in a Career Pathways Academy, high school students should contact the counselor at their school.
- 3 Advance Your Education and Earnings Potential at IRSC**
Every student who successfully completes a Career Pathways Academy will earn college or clock-hour credit at Indian River State College. Follow these steps:
 - Contact your high school counselor to enroll in your Career Pathways Academy of interest.
 - Complete your high school Career Pathways Academy.
 - Complete all IRSC Admission requirements.
 - Complete an [Application for Admission](#).
 - Request your transcripts from your high school, and have them sent to the IRSC Office of Student Records.
 - Apply for financial aid.
 - Complete New Student Orientation.
 - Meet with your IRSC advisor to indicate completion of a Career Pathways Academy.
 - If courses align with your program objective goal, credit will be verified and applied to your degree or certificate based on your IRSC Academic Plan/Guided Pathway.
Your eligibility for Career Pathways credit is valid for 36 months following your high school graduation date.



Career Pathways
Okeechobee County

Career Cluster 8

Health Science

Planning, managing and providing therapeutic services, diagnostic services, health informatics, support services, and biotechnology research and development.

Pathways:

- Therapeutic Services
- Diagnostic Services
- Health Informatics
- Support Services
- Biotechnology Research & Development

Career Pathways Academies

Okeechobee County High School

Nursing Assistant Academy
(Completers earn up to 307 Career Pathways clock hours at IRSC, plus up to 12 additional IRSC General Education credits.)

Electrocardiography (EKG) Technician Academy
(Completers earn up to 182 Career Pathways clock hours at IRSC, plus up to 12 additional IRSC General Education credits.)



Health Science

You've Earned College Credit—Now Get Your Degree!

Academy completers have a head start in completing their college studies—100% will receive IRSC credit. If you have interest in the Health Science Career Cluster, consider IRSC programs in the **Health Science Meta Major**.

Associate in Arts (A.A.) Tracks

- Biology (General)
- Biology Preprofessional
- Biotechnology
- Chemistry
- Health Science

Associate in Science (A.S.) Programs

- Dental Assisting Technology and Management
- Dental Hygiene
- Emergency Medical Services
- Health Information Technology
- Health Services Management
- Medical Laboratory Technology
- Nursing—RN
- Physical Therapist Assistant
- Radiography
- Respiratory Care

Bachelor of Science (B.S.) Programs

- Biology
- Healthcare Management
- Nursing

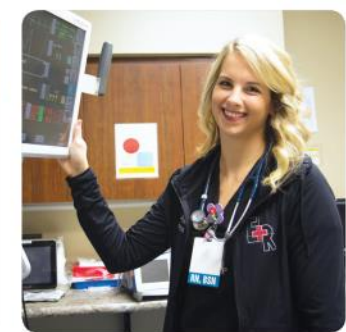
Certificate and Career Training Programs

- Emergency Medical Technician—Applied Technology Diploma
- Medical Administrative Specialist—Quick Job Training
- Medical Assisting—Quick Job Training
- Nursing Assistant—Quick Job Training
- Paramedic
- Pharmacy Technician—Quick Job Training
- Phlebotomy—Quick Job Training
- Practical Nursing—Quick Job Training
- Surgical Technology—Quick Job Training

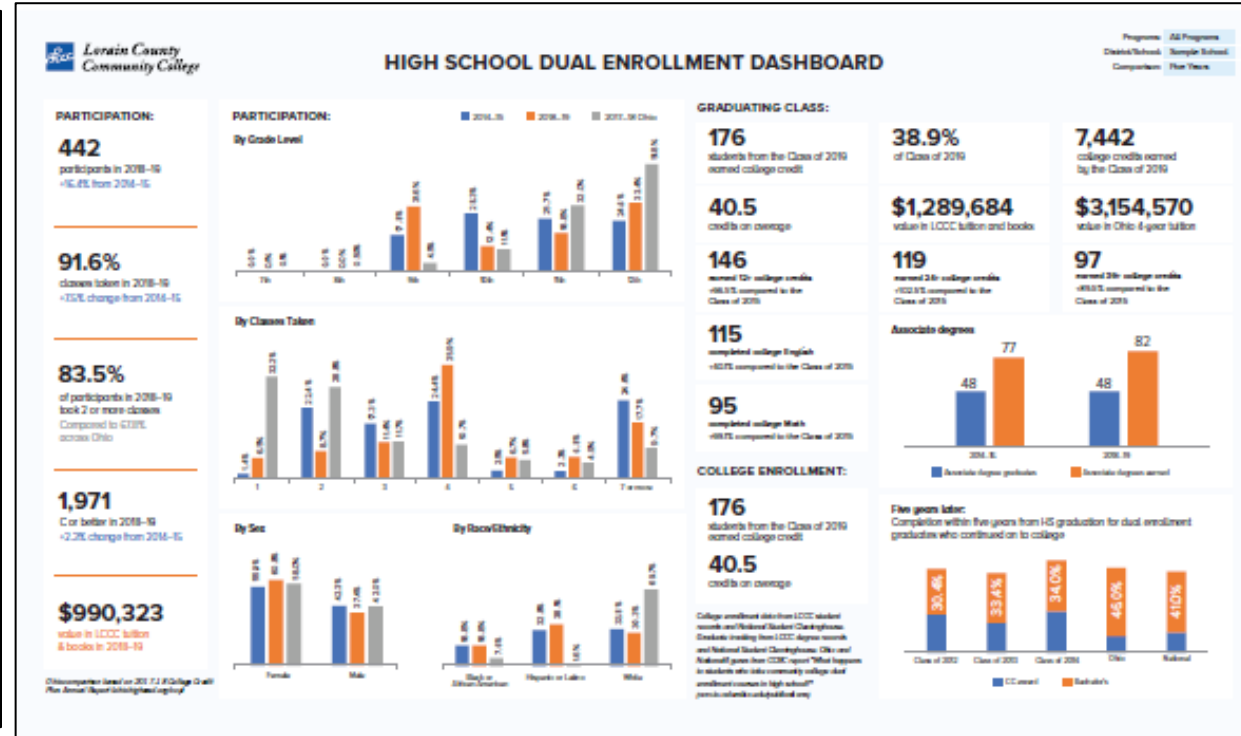
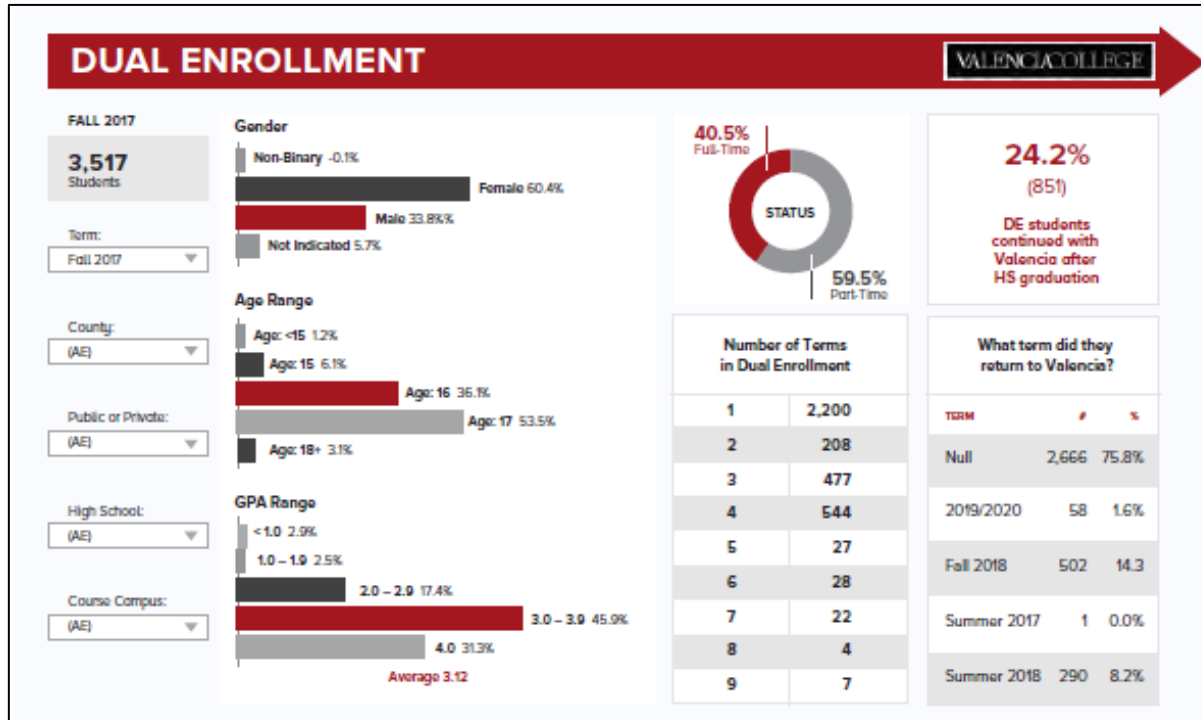
IRSC graduates get great jobs! What they say:

"I love caring for critically ill patients and their families in their time of need. I feel honored with the trust my patients place in me to care for them at their most vulnerable time. I also was attracted to the career because of the stability and ability to move anywhere and still be employable."

—Ayla Messier, B.S.N., R.N.
Cleveland Clinic Martin Health
B.S. Degree in Nursing



Sharing dual enrollment data internally and with K-12 partners at Valencia College and Lorain County Community College



- Disaggregated enrollments/participation rates
- Top courses, course success rates
- Near-term outcomes: Credits/credentials earned in HS
- Post-HS college outcomes (incl. re-enrollment rates)

- Further detail on graduating HS classes:
- Credits/credentials earned,
 - Estimated cost-savings
 - Post-HS college enrollment & outcomes

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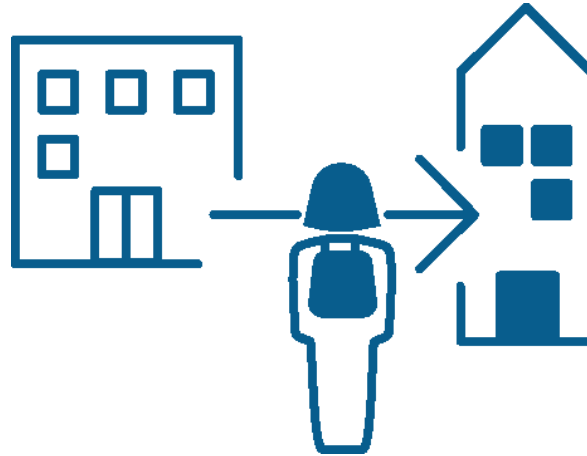
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